

**Benefit-Cost Analysis Supplementary
Documentation**

INFRA Grant Program

**I-40 Douglas Blvd.
Interchange
Reconstruction and
Related Widening**

Oklahoma Department of Transportation

February 25, 2020





Table of Contents

BENEFIT-COST ANALYSIS SUPPLEMENTARY DOCUMENTATION	3
1. EXECUTIVE SUMMARY.....	3
2. INTRODUCTION	7
3. METHODOLOGICAL FRAMEWORK.....	7
4. PROJECT OVERVIEW.....	8
4.1 <i>Project Description, Current Conditions and Challenges</i>	8
4.2 <i>Base Case and Alternative</i>	10
4.3 <i>Types of Impacts</i>	10
4.4 <i>Project Cost and Schedule</i>	10
4.5 <i>Alignment with Project Requirements</i>	11
5. GENERAL ASSUMPTIONS.....	12
6. DEMAND PROJECTIONS.....	13
7. BENEFITS MEASUREMENT, DATA AND ASSUMPTIONS	15
7.1 <i>Safety Benefits Impacts</i>	15
7.2 <i>Agency Costs Savings</i>	17
7.3 <i>Congestion Reduction</i>	17
7.4 <i>Aggregation of Benefit Estimates</i>	19
8. SUMMARY OF FINDINGS AND BCA OUTCOMES.....	19
9. BCA SENSITIVITY ANALYSIS	20



List of Tables

Table ES-1. Summary of Project Infrastructure Improvements and Associated Quantified Benefits	5
Table ES-2. Summary of BCA Outcomes, in Millions of Dollars of 2018	6
Table 1. Summary of Costs, Millions of 2018 Dollars	11
Table 2. Benefit Categories and Expected Alignment with Project Requirements.....	12
Table 3. Hourly Traffic Volumes in Project Area, by Segment and Direction of Travel, 2015 and 2045	14
Table 4: Number of Accidents in Project Area, 2009-2018, by Severity and I-40 Sub-Area	15
Table 5: Crash Modification Factors (CMFs) Used in the Analysis	16
Table 6. Assumptions Used in the Estimation of Environmental Protection Benefits	16
Table 7: Maintenance Expenditures under No Build.....	17
Table 8: Average Speeds on I-40 Mainline, by Year, Direction of Travel, and AM/PM Peak, MPH	18
Table 9: Delays on Ramps, by Year, AM/PM Peak; Daily Vehicle-Hours.....	18
Table 10. Assumptions Used in the Valuation of Travel Time Savings.....	18
Table 11: Summary of Project Benefits; Millions of 2018 Dollars	19
Table 12. Overall Results of the Benefit Cost Analysis, Millions of 2018 Dollars*	19
Table 13. Quantitative Assessment of Sensitivity, Summary	21

Benefit-Cost Analysis Supplementary Documentation

1. Executive Summary

The Benefit-Cost Analysis (BCA) conducted for this INFRA grant application compares the societal benefits associated with the proposed investment to the cost of the project. To the extent possible, benefits have been monetized. A qualitative discussion is also provided when a benefit is anticipated to be generated but is not easily monetized or quantified.

The project for which this BCA is conducted is the I-40 Douglas Boulevard Interchange Reconstruction and Related Widening Project (“the Project”) located in southeastern Oklahoma County, Oklahoma. The project encompasses the Interstate segment from the Industrial Avenue Interchange (to the west of Douglas Boulevard Interchange) to I-240.

This segment of I-40 is a critical element of the National Highway System and the National Highway Freight Network designated as a FHWA Alternative Fuels Corridor for CNG. It carries over 44,000 vehicles daily, including high volumes of commuter and freight traffic.

The Project, including bridges and interchanges within its extents, was built in the 1960s. It is now well beyond its design life and inadequate for the level of traffic it carries. Congestion and delay are a problem today and are projected to worsen over time, in particular after the opening of the Kickapoo Turnpike that will connect I-40 to I-44 to the east of the Project area. The engineering analysis shows that under normal peak hour traffic, the I-40 corridor has multiple segments that operate at Level of Service (“LOS”) grade D. Without improvement, conditions will deteriorate to LOS F.

Inadequate capacity and design also contribute to safety issues. Collision rates within the Project area are nearly twice the state average for a similar Interstate facility averaging more than 120 collisions annually. Over the years of 2009-2018, there were 8 fatal accidents and 48 accidents with serious injuries in the Project area. The Douglas Boulevard Interchange in particular is an outdated and dangerous design for the level of traffic it now carries. The bridge structures within the Project limits are also approaching structural deficiency, are too narrow, or are too low to allow for safe passage of trucks on the roadway beneath.

The Project addresses the various concerns with the following specific improvements:

- Widening 6.3 miles of I-40 from four lanes to six lanes between Industrial Boulevard and the intersection with I-240;
- Reconstruction of the Douglas Boulevard Interchange using a Single Point Urban Interchange (SPUI) design that maintains a similar footprint, but with enhanced functionality and improved safety;
- Correction of the substandard vertical clearance at the Post Road and Westminster Boulevard bridges;
- Reconstruction of the I-40 bridges over Anderson Road to increase vertical clearances;

- Addition of acceleration and deceleration lanes in the vicinity of the Anderson Road Interchange; and
- Widening of the bridges on mainline I-40 over the westbound I-240 ramps at the I-40/I-240 Interchange to accommodate six through-lanes.

In summary, the Project modernizes this segment of I-40, correcting substandard geometry, and utilizing a modern urban interchange design at Douglas Boulevard.

The table below provides a summary of infrastructure improvements and associated benefits.



Table ES- 1. Summary of Project Infrastructure Improvements and Associated Quantified Benefits

Current Status or Baseline & Problems to be Addressed	Changes to Baseline / Alternatives	Type of Impacts	Population Affected by Impacts	Economic Benefit/Impact	Summary of Results
<p>The stretch of I-40 from Industrial through the Douglas Interchange to I-240 is now well beyond its design life and inadequate for the level of traffic it carries. During peak hours, multiple segments operate at LOS D. Conditions are forecasted to deteriorate to LOS F without improvements. Inadequate capacity and design also contribute to safety issues and a high accident rate. The Douglas Boulevard Interchange in particular is an outdated cloverleaf design that is not adequate for the level of traffic it carries. The bridge structures within the Project area are approaching structural deficiency, are too narrow, or too low to allow for safe passage of trucks on the roadway beneath.</p>	<p>The Project addresses the various concerns with improvements that include mainline widening from 4 to 6 lanes, reconstruction of the Douglas Boulevard Interchange, correction, or reconstruction of substandard bridges, and addition of acceleration lanes at the Anderson Road Interchange.</p>	<p>Safety: reduction in the number of collisions due to road widening and interchange improvements</p>	<p>Auto Users, Truck Operators</p>	<p>Reductions in fatalities, injuries, and property losses, reduction in accident costs on highway segment.</p>	<p>\$49.5 million in accident cost savings.</p>
		<p>Agency cost savings due to infrastructure renewal</p>	<p>Agency operating I-40; Oklahoma residents</p>	<p>Reduction in maintenance, rehabilitation and repair costs of road and bridges due to their age and inadequate design.</p>	<p>\$11.9 million in maintenance cost savings.</p>
		<p>Congestion reduction – reduction in travel times</p>	<p>Auto Users, Truck Operators,</p>	<p>Travel time savings due to additional capacity with road widening on I-40 mainline and interchange improvements</p>	<p>\$27.8 million in travel time savings on I-40 mainline \$8.1 million in travel time savings due to interchange improvements</p>
		<p>State of good repair</p>	<p>Agency operating I-40; Oklahoma residents</p>	<p>Residual value of investment</p>	<p>\$11.1 million in residual value</p>

Note: All monetary values in the table above are in millions of 2018 dollars discounted using a real discount rate of 7 percent. Benefits calculated over 20 years 2027-2046.



The period of analysis used in the estimation of benefits and costs spans from 2019 to 2046, which include 4 years of construction and 20 years of operation. Future project construction and development costs are estimated at \$107.1 million in 2020 dollars. In addition, funds previously spent on engineering, design, environmental assessment, utilities and right of way amount to \$5.4 million. For the purpose of this BCA, all costs were de-escalated or inflated to 2018 dollars. The adjusted costs amount to \$108.3 million in 2018 undiscounted dollars and \$77.2 million discounted at 7 percent. Over the analysis period, the project will require major maintenance/resurfacing expenditures estimated at \$6.5 million in 2020 dollars, \$6.3 million in 2018 dollars undiscounted, or \$1.5 million in discounted at 7 percent

All relevant data and calculations used to derive the benefits and costs of the project are shown in the BCA model that accompany this grant application. Based on the analysis outlined in this document, the project is expected to generate \$108.4 million in discounted benefits, and \$77.2 million in discounted capital costs, using a 7 percent real discount rate. Therefore, the project is expected to generate a Net Present Value of \$31.2 million and a Benefit/Cost Ratio of 1.38 as shown in Table ES- 2.

Table ES- 2: Summary of BCA Outcomes, in Millions of Dollars of 2018*

Project Evaluation Metric	Undiscounted	Present Value at 7% Discount Rate	Present Value at 3% Discount Rate
Total Benefits	\$377.7	\$108.4	\$213.8
Total O&M Costs	\$6.3	\$1.5	\$3.2
Total Construction Costs	\$108.3	\$77.2	\$93.3
Net Present Value	\$269.4	\$31.2	\$120.5
Benefit / Cost Ratio	3.43	1.38	2.26
Internal Rate of Return (%)	10.5%		

*Unless indicated otherwise

In addition to the monetized benefits, the project would generate benefits that are difficult to quantify. A brief description of those benefits is provided below.

State of Good Repair

- The project will bring major renewal to aging infrastructure, upgrading it to modern designs and capacity requirements.

Improvements in System Reliability

- Improvements in road capacity and reduction in traffic congestion typically improve the reliability of travel times. Reliability will also improve as a result of reduction in the number of accidents and corresponding delays when lanes are blocked with the involved vehicles. Currently, accident-related delays occur approximately once every three weeks, causing hours of delay per occurrence.
- System reliability improvements will benefit both automobiles as well as trucks by improving the predictability of freight schedules and thus the efficiency of goods movement and operations of shippers and receivers of freight.

2. Introduction

This document provides detailed technical information on the economic analyses conducted in support of the grant application for the I-40 Douglas Boulevard Interchange Reconstruction and Related Widening Project (the Project) in Oklahoma County, Oklahoma.

The remainder of this document is organized as follows:

- Section 3, Methodological Framework, introduces the conceptual framework used in the BCA.
- Section 4, Project Overview, provides an overview of the project, including a brief description of existing conditions and the proposed alternative; a summary of cost estimates and schedule; and a description of the types of effects that the project is expected to generate.
- Section 5, General Assumptions, discusses the general assumptions used in the estimation of project costs and benefits.
- Section 6, Demand Projections, shows the estimates of travel demand and traffic growth.
- Section 7, Benefits Measurement, Data and Assumptions, presents specific data elements and assumptions pertaining to the long-term outcomes, along with associated benefit estimates.
- Section 8, Summary of Findings and BCA Outcomes, introduces estimates of the Project's Net Present Value (NPV), its Benefit/Cost Ratio (BCR) and other project evaluation metrics
- Section 9, BCA Sensitivity Analysis, provides the results of the sensitivity analysis.

Additional data tables are provided within the BCA model including annual estimates of benefits and costs to assist the U.S. Department of Transportation (USDOT) in its review of the application.¹

3. Methodological Framework

The BCA conducted for this project includes the monetized benefits and costs measured using USDOT guidance, as well as the quantitative and qualitative merits of the project. A BCA provides estimates of the benefits that are expected to accrue from a project over a specified period and compares them to the anticipated costs of the project. Costs include both the resources required to develop the project and the costs of maintaining the new or improved asset over time. Estimated benefits are based on the projected impacts of the project on both users and non-users of the facility, valued in monetary terms.²

¹ While the models and software themselves do not accompany this appendix, they are provided separately as part of the application submission.

² USDOT, Benefit-Cost Analysis Guidance for Discretionary Grant Programs, January 2020.

While a BCA is just one of many tools that can be used in making decisions about infrastructure investments, USDOT believes that it provides a useful benchmark from which to evaluate and compare potential transportation investments.³

The specific methodology adopted for this application is based on the BCA guidance developed by USDOT and is consistent with the INFRA program guidelines. In particular, the methodology involves:

- Establishing existing and future conditions under the build and no-build scenarios;
- Assessing benefits with respect to project requirements listed in NOFO. Section D.2.vii ;
- Measuring benefits in dollar terms, whenever possible, and expressing benefits and costs in a common unit of measurement;
- Using USDOT guidance for the valuation of travel time savings, and safety benefits, while relying on industry best practices for the valuation of other effects;
- Discounting future benefits and costs with the real discount rate recommended by USDOT (7 percent); and
- Conducting a sensitivity analysis to assess the impacts of changes in key input assumptions.

4. Project Overview

4.1 Project Description, Current Conditions and Challenges

The I-40 Douglas Boulevard Interchange Reconstruction and Related Widening Project (“the Project”) is located in southeastern Oklahoma County, Oklahoma. It encompasses the Interstate segment from the Industrial Avenue Interchange (to the west of the Douglas Boulevard Interchange) to I-240, covering a distance of about 6.3 miles.

This segment of I-40 is a critical element of the National Highway System and the National Highway Freight Network designated as an FHWA Alternative Fuels Corridor for CNG. It carries over 44,000 vehicles daily, including high volumes of commuter traffic. The Industrial Avenue and Douglas Avenue interchanges on the west edge of the Project provide access to Tinker Air Force Base (“Tinker”), the largest single-site employer in the state of Oklahoma with 26,000 employees and an anchor for a number of aircraft related businesses in the area. Tinker provides maintenance and repair for military aircraft, serving 92 US Air Force bases and 46 foreign nations. While many aircraft are flown into Tinker for maintenance, the base ships and receives the bulk of its goods and supplies via truck. In fact, I-40 carries more trucks than any other Interstate in Oklahoma, almost 15,000 each day. This includes approximately 6,640 per day through the Project segment.

The I-40 segment in the Project area, including the interchanges, was built in the 1960s and is well beyond its design life and is inadequate for the level of traffic it now carries. Congestion and delay are a problem today, and are projected to worsen with traffic expected to grow by 1.3% annually through 2045 due to increasing development in eastern Oklahoma County and throughout the region. In addition, the Kickapoo Turnpike project connecting I-40 to I-44 to the

³ Ibid.

east of the Project area is expected to add over 2,000 vehicles per day to this segment of I-40 when it opens in late 2020 and 3,400 vehicles by 2045.

The engineering analysis, available on the Project Application website, shows that under normal peak hour traffic, the I-40 corridor has segments that operate at Level of Service (“LOS”) grade D (i.e., speeds below posted speed limit) or worse. Without improvement, LOS F conditions (i.e., traffic flow is irregular and speeds vary substantially because of congestion) will result along the corridor with significant volume constraints at either end of the Project corridor.

Inadequate capacity and design also contribute to safety issues. In particular, the Douglas Boulevard Interchange is an outdated cloverleaf design that features tight weave movements (350-500’ distance) on Douglas and on the I-40 collector-distributor (C-D), yield conditions at the outer ramp merge points with the I-40 C-D, limited weaving distance from the existing Industrial Boulevard west side ramps (600’), and less than 100’ or merge/diverge distance at the east side ramps. Acceleration and deceleration lane lengths at the Industrial Avenue (west side) and Anderson Road Interchanges are inadequate, making it difficult for traffic to safely enter and exit I-40. In fact, collision rates within the Project area are nearly twice the state average for a similar Interstate facility averaging more than 120 collisions annually. Over the years of 2009-2018, there were 8 fatalities and 48 serious injuries in the Project area. The interchange areas at Douglas and Anderson have an average of more than 70 collisions per year. This is in part due to inadequate acceleration and deceleration lane lengths, tight ramp curves, as well as congestion throughout the Project. Accidents also contribute to “non-recurring” congestion as lanes may be temporarily blocked by involved vehicles, or closed to investigate an accident.

The bridge structures on the Project are approaching structural deficiency and are too narrow. At the same time, bridge structures over the Project have only minimal clearance for semi-trucks to pass safely underneath without causing damage to the structures. For example, the bridges over Anderson Road require repairs approximately every five years due to damage from trucks with tall loads hitting the bridge as they pass underneath.

The Project addresses these concerns with the following specific improvements:

- Widening 6.3 miles of I-40 from four lanes to six lanes between Industrial Boulevard and the intersection with I-240;
- Reconstruction of the Douglas Boulevard Interchange using a SPUI design that maintains a similar footprint, but with enhanced functionality and improved safety;
- Correction of the substandard vertical clearance at the Post Road and Westminster Boulevard bridges;
- Reconstruction of the I-40 bridges over Anderson Road to increase vertical clearances;
- Addition of acceleration and deceleration lanes in the vicinity of the Anderson Road Interchange; and
- Widening of the bridges on mainline I-40 over the westbound I-240 ramps at the I-40/I-240 Interchange to accommodate six through-lanes.

In summary, the Project modernizes this segment of I-40, correcting substandard geometry and utilizing a modern urban interchange design at Douglas Boulevard.

4.2 Base Case and Alternative

The Base Case for the I-40 Douglas Boulevard Interchange Reconstruction and Related Widening Project is defined as the No Build scenario. The No-Build scenario reflects the continuation of current conditions with no major investments to address the identified deficiencies. Current challenges will continue, including:

- Travel delays to commuter, business, and truck traffic due to recurring and non-recurring congestion;
- High accident rates, including fatalities and serious injuries; and
- Structural bridge deficiencies with high maintenance costs.

The Alternative Case is defined as the Build scenario that includes all project components outlined above.

4.3 Types of Impacts

The proposed project is expected to have the following impacts:

- Reduction in the number of accidents and the corresponding social and travel delay costs;
- Reduction in travel times for automobiles and trucks;
- Improvement in travel time reliability for automobile and trucks; and
- Improvement in state of good repair with reduction in highway maintenance and repair costs.

4.4 Project Cost and Schedule⁴

Total project capital construction costs are estimated at \$107.1 million in 2020 dollars. In addition, \$5.4 million (or \$5.5 million in 2018 dollars) were spent over the years 2015 to 2018 in relation to this project on preliminary engineering, design, environmental assessment, utilities and right of way purchase. For the purpose of this BCA, all costs were adjusted to 2018 dollars using a Gross Domestic Product (GDP) deflator and inflation factors.⁵ The adjusted project cost amounts then to \$108.3 million in 2018 undiscounted dollars and \$77.2 million discounted at 7 percent.

The project will require periodic maintenance and major maintenance/resurfacing work. The requirements are estimated at \$1.0 million in 2026 and \$5.5 million in 2045 (in 2020 dollars). After

⁴ All cost estimates in this section are in millions of dollars of 2018, discounted to 2019 using a 7 percent real discount rate.

⁵ The adjustment of construction costs amounted to dividing 2020 costs by the deflator index of 1.03952 based on the GDP deflators for the years 2018 - 2020 (Office of Management and Budget of the White House, Table 10.1, <https://www.whitehouse.gov/omb/historical-tables/>). Previously spent funds in years 2016 and 2017 were inflated to 2018 using inflation factors recommended by US DOT (US DOT Benefit-Cost Analysis for Discretionary Grant Programs, January 2020, Table A-8).



adjusting to 2018 dollars, total operations and maintenance costs (O&M) are estimated at \$6.3 million in constant dollars and \$1.5 million discounted at 7 percent.

All of above Project costs are summarized in the table below

Table 1. Summary of Costs, Millions of 2018 Dollars

	Over the Project Lifecycle		
	In Constant Dollars	Discounted at 7 Percent	Discounted at 3 Percent
Construction & Development Costs	\$108.3	\$77.2	\$93.3
Operations and Maintenance	\$6.3	\$1.5	\$3.2
Total	\$114.6	\$78.7	\$96.5

Project construction is anticipated to start in May of 2023 and is to be completed by June of 2026. For the purposes of this BCA, 2027 is assumed as the first year of full operations.

4.5 Alignment with Project Requirements

The main benefit categories associated with the project are mapped into the project requirements specified in Section D.2.vii in the Notice of Funding Opportunity in the table below. These requirements link to the infrastructure goals listed under 23 U.S.C. 150 and the extent to which the project aligns with those goals.



Table 2. Benefit Categories and Expected Alignment with Project Requirements

Project Requirements	Benefit or Impact Categories	Description	Monetized	Qualitative
Safety	Reduction in number of traffic crashes, fatalities and injuries	Reduction in property losses, injuries, and deaths due to improved interchange design, acceleration and deceleration lanes, additional travel lanes.	Yes	
Infrastructure Condition	Agency costs savings - Reduction in highway maintenance costs	Reduction in the costs of maintenance and repair of road and bridges due to inadequate design and clearance issues for trucks using the Interstate.	Yes	
	State of good repair	Renewal of infrastructure assets with outdated design that is also beyond its design life.	Yes (residual value)	Yes
Congestion reduction	Reduction in travel times	Travel time savings for roadway users due to additional capacity with road widening and interchange improvements.	Yes	
System reliability	More reliable/consistent travel times	Reduction in congestion also typically improves the reliability of travel times. Reliability will also improve as a result of reduction in the number of accidents and corresponding non-recurrent delays.		Yes
Freight movements and economic vitality	Travel time savings	Travel time savings for truck operators due to additional capacity with road widening. (Also captured under congestion reduction).	Yes	
	More reliable/consistent travel times	Improvement in reliability of travel times (Also captured under system reliability)		Yes

5. General Assumptions

The BCA measures benefits against costs throughout a period of analysis beginning at the start of construction and including 20 years of operations.

The monetized benefits and costs are estimated in 2018 dollars with future dollars discounted in compliance with INFRA requirements using a 7 percent real rate. A 3 percent discount rate is used for sensitivity analysis.

The methodology makes several important assumptions and seeks to avoid overestimation of benefits and underestimation of costs. Specifically:

- Input prices are expressed in 2018 dollars;

- The period of analysis begins in 2019 and ends in 2046. It includes previously conducted project development activities, construction years (2023 – 2026), and 20 years of operations (2027 – 2046);
- A constant 7 percent real discount rate is assumed throughout the period of analysis;
- Opening year demand and benefits are inputs to the BCA and assumed to be fully realized after construction is finished and project starts operations in 2027 (no ramp-up); and
- Unless specified otherwise, the results shown in this document correspond to the effects of the full Build alternative as described in Section 4.1.

6. Demand Projections

The traffic forecast is a critical component of the benefit-cost analysis as many benefits are driven by vehicle miles of travel within the Project area.

The traffic data used in this BCA comes from an I-40 East Corridor traffic study conducted in 2018 for ODOT⁶ and a 2017 interchange study completed by ODOT. The current volumes were validated with ODOT's 2019 Traffic Monitoring System. Both studies had a robust count collection plan for short term hourly counts and turning movements within their study area. These 24 hour counts were converted to AADT counts using seasonal and axle adjustment factors derived from ODOT's statewide automatic vehicle classifiers. These counts were updated for the purposes of this grant application to include the traffic anticipated from the Kickapoo Turnpike scheduled to open later this year.

The daily estimates were broken down by three segments: (1) Industrial Avenue to Douglas Interchange; (2) Douglas Interchange to Anderson Interchange, and (3) Anderson Interchange to I-40, for the years 2015 and 2045, and direction of travel, eastbound (EB) and westbound (WB), as shown in Table 3. The table shows that the volume of traffic varies by segment. In 2015, the volume of traffic was estimated at 37,960 vehicles per day for the segment Anderson Interchange to I-40, and 54,080 vehicles per day for the segment Industrial to Douglas. The segment between Douglas Interchange and Anderson Interchange carries an average of 44,260 vehicles each day. By 2045, traffic volume is forecasted to increase to 56,480, 84,580, and 66,640 on the respective segments.

The implied rate of growth in traffic is used to interpolate volumes for years in-between and beyond 2045 until the end of the analysis period in 2046. The same traffic volume is assumed under Build and No-Build conditions.

⁶ Garver, *EC-1457A-I-40 Corridor, Oklahoma County, Oklahoma. Preliminary Traffic Study*, Prepared for Oklahoma Department of Transportation, March 2018.



Table 3. Hourly Traffic Volumes in Project Area, by Segment and Direction of Travel, 2015 and 2045

TIME	Industrial to Douglas				Douglas to Anderson				Anderson to I-240			
	2015		2045		2015		2045		2015		2045	
	EB	WB	EB	WB	EB	WB	EB	WB	EB	WB	EB	WB
00:00	429	519	661	801	346	424	514	630	298	367	438	539
01:00	231	291	356	450	186	238	277	354	161	206	236	303
02:00	94	48	146	74	76	39	113	58	66	34	96	50
03:00	88	71	136	110	71	58	106	86	62	50	90	74
04:00	90	142	139	220	73	116	108	173	63	101	92	148
05:00	129	425	199	656	104	347	155	515	90	301	132	441
06:00	633	1,300	976	2,007	510	1,061	759	1,578	440	920	646	1,350
07:00	1,219	2,580	1,880	3,983	983	2,106	1,462	3,132	848	1,826	1,245	2,681
08:00	1,592	3,227	2,730	5,095	1,070	3,035	1,730	4,575	935	2,410	1,510	3,565
09:00	1,060	1,667	1,635	2,574	855	1,361	1,271	2,024	738	1,180	1,083	1,732
10:00	1,002	1,278	1,545	1,973	808	1,043	1,201	1,551	697	904	1,023	1,328
11:00	1,036	1,368	1,598	2,113	835	1,117	1,243	1,661	721	968	1,058	1,422
12:00	1,245	1,507	1,919	2,326	1,003	1,230	1,493	1,829	866	1,066	1,271	1,566
13:00	1,324	1,183	2,042	1,827	1,067	966	1,588	1,436	921	837	1,353	1,229
14:00	1,459	1,209	2,250	1,867	1,176	987	1,750	1,468	1,015	856	1,490	1,256
15:00	2,066	1,688	3,187	2,606	1,666	1,378	2,478	2,049	1,438	1,195	2,111	1,754
16:00	3,222	1,792	5,280	3,195	3,140	1,120	4,935	2,010	2,580	985	4,025	1,795
17:00	2,918	1,934	4,500	2,986	2,353	1,579	3,499	2,348	2,030	1,369	2,981	2,009
18:00	2,465	1,526	3,802	2,356	1,987	1,246	2,956	1,853	1,715	1,080	2,518	1,586
19:00	1,457	1,099	2,248	1,697	1,175	897	1,748	1,334	1,014	778	1,489	1,142
20:00	1,120	759	1,728	1,171	903	619	1,343	921	779	537	1,144	788
21:00	937	632	1,445	975	756	516	1,124	767	652	447	957	656
22:00	694	394	1,071	608	560	321	833	478	483	279	709	409
23:00	529	401	816	620	427	328	635	487	368	284	541	417
Total	27,040	27,040	42,290	42,290	22,130	22,130	33,320	33,320	18,980	18,980	28,240	28,240

Source: ODOT I-40 Corridor Traffic Study, 2018 (with 2020 updates).

7. Benefits Measurement, Data and Assumptions

This section describes the measurement approach used for each quantifiable benefit or impact category identified in Table 2 and provides an overview of the associated methodology, assumptions, and estimates.

7.1 Safety Benefits Impacts

Safety benefits include reduction in expected number of accidents due to improvements in interchange design and I-40 mainline capacity. These benefits are estimated based on a historical accident profile, assuming the same profile (accident rates) for future years under No Build, and using a Crash Modification Factor (CMF) methodology for the Build scenario.

Historical accident statistics in the Project area were provided by ODOT’s Collision Analysis and Safety Branch. This data was divided into three sub-areas corresponding to major categories of Project improvements with likely impacts on safety: (1) I-40 mainline, (2) Douglas Interchange, and (3) Anderson Interchange. This data is shown in Table 4. The data shows that over the 10-year period between 2009 and 2019 there were 1,231 accidents in the Project area which resulted in 8 fatalities, 48 serious injuries, and several less serious injuries and property damage. As outlined in Section 4.1, there are several factors contributing to this high number of accidents, including inadequate capacity, outdated interchange design, and acceleration/deceleration lanes that are too short.

It is assumed that in future years under No Build, the number of accidents will grow at the same rate as the overall traffic reflecting the same accident rates in the same driving conditions. For the purpose of this BCA, the data in Table 4 was used to calculate the average annual number of accidents. The initial annual number of accidents was then modeled to increase annually by the rate of traffic growth to derive the expected number of accidents each year under No Build.

Table 4: Number of Accidents in Project Area, 2009-2018, by Severity and I-40 Sub-Area

Accident Severity	I-40 Mainline	Douglas Boulevard Interchange	Anderson Interchange	Total
Property Damage Only	368	338	168	874
Potential Injury	72	79	32	183
Non-incapacitating Injury	42	48	28	118
Serious Injury	27	8	13	48
Fatal	5	1	2	8
Grand Total	514	474	243	1,231

Source: ODOT, Collision Analysis & Safety, Traffic Engineering

The Project will improve safety along mainlines and on interchanges by adding additional lanes and redesigning the interchanges as discussed in Section 4.1. To forecast the reduction in accidents due to these improvements, the Crash Modification Factors (CMF) Clearinghouse database was searched to identify similar improvements and the corresponding CMFs. Many such CMFs were identified in the search. CMFs selected for this BCA are presented in the table below; they represent a mid- to conservative impact value from reported values. The Build annual

number of accidents for each sub-area of I-40 is then forecasted as the number of accidents under No Build multiplied by the CMF factor for that sub-area.

Table 5: Crash Modification Factors (CMFs) Used in the Analysis

CMF ID#	Value	Applied to	Description of Improvement
8336	0.74	Mainlines	Adding additional 12-foot lane. Affects all accidents
474	0.89	Anderson Interchange	Extend acceleration lane by approximately 98 feet. Affects all accidents
475	0.93	Anderson Interchange	Extend deceleration lane by approximately 98 feet. Affects all accidents
478	0.55	Douglas Interchange	Provide a straight ramp instead of a cloverleaf ramp. Affects all accidents.

Source: Crash Modification factors Clearinghouse database, <http://www.cmfclearinghouse.org/>.

Safety benefits were then estimated based on the number of accidents, by type, expected under No-Build versus the Build scenario and monetized using the social values of accident cost by type recommended by USDOT. The assumptions used in the estimation of safety benefits are summarized in the table below.

Table 6. Assumptions Used in the Estimation of Safety Benefits

Variable Name	Unit	Value	Source
Fatality	\$/Victim	\$9,600,000	US DOT, Benefit-Cost Analysis Guidance for Discretionary Grants Program, January 2020.
Serious Injury (MAIS 3)	\$/Victim	\$1,008,000	US DOT, Benefit-Cost Analysis Guidance for Discretionary Grants Program, January 2020.
Non-Incapacitating Injury (MAIS 2)	\$/Victim	\$451,200	US DOT, Benefit-Cost Analysis Guidance for Discretionary Grants Program, January 2020.
Possible Injury (MAIS 1)	\$/Victim	\$28,800	US DOT, Benefit-Cost Analysis Guidance for Discretionary Grants Program, January 2020.
No Injury/ PDO	\$/Vehicle	\$4,400	US DOT, Benefit-Cost Analysis Guidance for Discretionary Grants Program, January 2020.
Number of fatalities per fatal crash	Number per Crash	1.00	Calculated from crash statistics 2009 to 2018.
Number of injured per injury crash – Serious Injuries	Number per Crash	1.61	Calculated from crash statistics 2009 to 2018.
Number of injured per injury crash –Non-incapacitating injuries	Number per Crash	1.15	Calculated from crash statistics 2009 to 2018.
Number of injured per injury crash – Possible injuries	Number per Crash	1.15	Assumed the same as for non-incapacitating injuries.
Damaged vehicles per PDO crash	Number per Crash	2.03	California Department of Transportation, TASAS Unit, 2010 to 2013 suburban average.



7.2 Agency Costs Savings

As discussed in Section 4.1, the Project structures are now well beyond their design life span. Without replacement or reconstruction, they will require extensive maintenance and repairs to ensure that they are in a condition suitable for operations. Under Build, these expenditures will not be required, and thus will become a saving to ODOT. (Note that operations and maintenance costs of the Project under Build are captured separately under project O&M costs). The estimated maintenance schedule and amounts of expenditures for the No Build scenario are shown below in Table 7. The table shows that the Project is expected to save about \$32.0 million (in undiscounted 2020 dollars) over the Project life.

Table 7: Maintenance Expenditures under No Build (2020 Dollars)

Year	Maintenance & Rehabilitation Costs for I-40	Bridge Rehabilitation Costs	Bridge Damage Repair Costs	Total
2026	\$5,500,000	\$2,000,000	\$100,000	\$7,600,000
2030	\$5,500,000	\$1,000,000	\$100,000	\$6,600,000
2035	\$5,500,000	\$1,000,000	\$100,000	\$6,600,000
2040	\$5,500,000		\$100,000	\$5,600,000
2045	\$5,500,000		\$100,000	\$5,600,000
Total	\$27,500,000	\$4,000,000	\$500,000	\$32,000,000

Source: ODOT Division 4

7.3 Congestion Reduction

As discussed in Section 4.1, the Project will implement a range of improvements intended to increase capacity and modernize the design standards. Additional lanes on the mainline are expected to increase average speeds during peak periods when congestion is most severe and travel times increase. Interchange improvements are expected to reduce delays for vehicles moving through the ramps (getting on or off the mainline). Estimation of these two categories of travel time savings are addressed below.

Increase in Average Speeds on I-40 Mainline

Average speeds and average travel times on the mainline were calculated using Highway Capacity Manual methodology (HCS 7). The network was analyzed in Highway Capacity Software (HCS) for 2015 and 2045, each of these years for No Build and Build scenarios, and separately for each direction of travel (eastbound and westbound), AM Peak and PM Peak. The results are shown in the table below. The estimated speeds were used to calculate travel times under Build and No Build for 2015 and 2045 and extrapolated for the years between. For the purpose of the calculations, AM Peak was assumed for the hours 7 to 9 AM, and PM Peak was assumed for the hours 4 to 7 PM.



Table 8: Average Speeds on I-40 Mainline, by Year, Direction of Travel, and AM/PM Peak, MPH

	2015				2045			
	Eastbound		Westbound		Eastbound		Westbound	
	AM	PM	AM	PM	AM	PM	AM	PM
No Build	64.5	63.2	64.3	64.4	63.8	59.5	28.9	62.4
Build	66.8	67.3	69.2	68.9	66.7	64.5	66.8	68.8

Source: ODOT I-40 Traffic Study, 2018 (updated 2020).

Reduction in Delays on Interchanges

Similarly, the delay savings due to the interchange reconfiguration at Douglas Boulevard and Industrial Boulevard was calculated using SimTraffic simulation software to produce a comparison between the current cloverleaf configuration and proposed SPUI configuration. Simulations were conducted for 2015 and 2045, each year for No build and Build scenarios, and separately for AM Peak and PM Peak. The results in terms of vehicle-hours of delay are shown in the table below. These figures were taken directly into the BCA model and extrapolated for the years between.

Table 9: Delays on Ramps, by Year, AM/PM Peak; Daily Vehicle-Hours

	2015		2045	
	AM	PM	AM	PM
No Build	95	159	1,146	2,630
Build	84	125	919	2,513

Source: Simulation Model Outputs (Garver).

Valuation of Travel Time Savings

Table 10 shows the parameter values that were used to monetize the estimated vehicle hours of travel time savings when driving on the mainline and going through interchanges.

Table 10. Assumptions Used in the Valuation of Travel Time Savings

Variable Name	Unit	Value	Source and Comments
Value of Travel Time Savings			US DOT, Benefit-Cost Analysis Guidance for Discretionary Grant Programs, January 2020.
Auto	\$/h, per person	\$16.60	Value of travel time for all purposes. I-40 is likely to carry commuters as well as users travelling on business.
Truck Drivers	\$/h	\$29.50	US DOT, Benefit-Cost Analysis Guidance for Discretionary Grant Programs, January 2020.
Average Vehicle Occupancy – Peak Period	persons/vehicle	1.48	US DOT, Benefit-Cost Analysis Guidance for Discretionary Grant Programs, January 2020.
Truck Share in Total Traffic	%	13.0%	ODOT



7.4 Aggregation of Benefit Estimates

The table below provides the monetary estimates of the quantified and monetized benefits of this Project. Benefits include the residual value of structures renewed or replaced under this Project.⁷

The table shows that total Project benefits amount to \$108.4 million in 2018 dollars discounted at 7%. Accident cost savings account for the largest share of benefits at \$49.5 million (or 45.7 percent of total) followed by travel time savings on the mainline at \$27.8 million (25.6 percent of total) and travel time savings on interchanges at \$8.1 million (7.5 percent of total).

Table 11: Summary of Project Benefits; Millions of 2018 Dollars

Benefit Categories	Over Project Lifecycle		
	Undiscounted	Present Value at 7% Discount Rate	Present Value at 3% Discount Rate
Reduction in Accident Costs	\$154.6	\$49.5	\$92.3
Travel Time Savings - Mainline	\$95.3	\$27.8	\$54.6
Travel Time Savings - Interchanges	\$28.4	\$8.1	\$16.1
Residual Value	\$68.7	\$11.1	\$30.9
Agency Cost Savings	\$30.8	\$11.9	\$19.9
Total Benefits	\$377.7	\$108.4	\$213.8

8. Summary of Findings and BCA Outcomes

The table below summarizes the BCA findings. Annual costs and benefits are estimated over the lifecycle of the project (years from 2019 to 2046). As stated earlier, construction is expected to be completed by the end of June 2026. Benefits accrue during the operation of the project (over the years 2027-2046).

Table 12. Overall Results of the Benefit Cost Analysis, Millions of 2018 Dollars*

Project Evaluation Metric	Undiscounted	Present Value at 7% Discount Rate	Present Value at 3% Discount Rate
Total Discounted Benefits	\$377.7	\$108.4	\$213.8
Total O&M Costs	\$6.3	\$1.5	\$3.2
Total Discounted Costs	\$108.3	\$77.2	\$93.3
Net Present Value	\$269.4	\$31.2	\$120.5
Benefit / Cost Ratio	3.43	1.38	2.26
Internal Rate of Return (%)	10.5%		

*Unless indicated otherwise

Considering all monetized benefits and costs, the estimated internal rate of return of the project is 10.5 percent. With a 7 percent real discount rate, the \$77.2 million investment would result in \$108.4 million in total benefits, Net Present Value of \$31.2 million, and a Benefit/Cost ratio of approximately 1.38.

⁷ Residual value was calculated assuming a design life of 60 years and a straight line depreciation.

With a 3 percent real discount rate, the Net Present Value of the project is \$120.5 million, with a Benefit/Cost ratio of 2.26.

9. BCA Sensitivity Analysis

The BCA outcomes presented in the previous sections rely on a large number of assumptions and long-term projections, both of which are subject to considerable uncertainty. The primary purpose of the sensitivity analysis is to help identify the variables and model parameters whose variations have the greatest impact on the BCA outcomes: the “critical variables.”

The sensitivity analysis can also be used to:

- Evaluate the impact of changes in individual critical variables – how much the final results would vary with reasonable departures from the “preferred” or most likely value for the variable; and
- Assess the robustness of the BCA and evaluate, in particular, whether the conclusions reached under the “preferred” set of input values are significantly altered by reasonable departures from those values.

The sensitivity analysis was conducted with respect to changes in the value of travel time, capital cost estimate, crash modification factors, and the length of the analysis period. The outcomes of the analysis using a 7 percent discount rate are summarized in the table below. The table provides the percentage changes in project NPV associated with variations in variables or parameters (listed in row), as indicated in the column headers.

The changes in the crash modification factors and capital cost estimate have the greatest impact on net present value. The table demonstrates that this project features strong performance even in situations when key input values change in the direction that reduces net benefits. In all such situations examined, the Benefit-Cost Ratio remains above 1.1. It is also noted that when the analysis period (post-construction) is increased from 20 years to 30 years, the Benefit-Cost ratio increases to 1.63.



Table 13. Quantitative Assessment of Sensitivity, Summary

Parameters	Change in Parameter Value	New NPV	% Change in NPV	New B/C Ratio
Value of Travel Time	Lower Bound of Range Recommended by US DOT (Auto \$11.80 and Truck \$23.58)	\$20.4	-34.8%	1.24
	Upper Bound of Range Recommended by US DOT (Auto \$19.97 and Truck \$35.42)	\$38.5	23.3%	1.48
Capital Cost	25% Reduction	\$50.5	61.8%	1.85
	25% Increase	\$11.9	-61.8%	1.11
Crash Modification Factors	CMF reduction on mainline from 0.74 to 0.89	\$11.9	-62.0%	1.13
	CMF reduction on Douglas Interchange from 0.55 to 0.66			
Length of Analysis Period	Increase from 20 years to 30 years	\$50.9	63.0%	1.63