The State of Oklahoma **PROGRESS ON UNIFICATION** Quarterly Report

Greetings,

I am proud to present a quarterly report focused on one of our biggest assets: our customers. The technology services and support we provide to help them 24/7 year-round is essential to their day-to-day responsibilities. Much like keeping the lights on, we help our agency and customers meet their missions and citizen expectations.

And what a group of customers we have. They cover a wide range of businesses — from public safety and security to wildlife protection, welfare and healthcare. We started in 2011 with just a handful of agencies and completed unification in 2017 with 110 agencies. OMES now serves more than 34,000 state agency employees and an additional 31,000 affiliates.

This report is dedicated to showcasing how we have successfully met, resolved and completed technology projects, enhancements, requests and service disruptions for our customers. From our 330,000 completed cases for technology disruptions or requests, we resolved and completed our tasks on time at an average rate of 93 percent during FY 2018. Of the 41,000 customer satisfaction surveys completed in FY 2018, our customers were satisfied at an average rate of 94 percent.

While these numbers are significant, the greatest value is the continual evolution of the OMES Information Services staff that enables us to meet our customers' needs.

As our agencies evolve and increase their digital footprint, IT's significance becomes stronger. No longer can Oklahoma state government afford to have programs that run slowly or inefficiently. As our state government processes and systems are growing more outdated, our citizens' expectations about service delivery and speed are rising. We face challenges from regulation, legacy rules, procedures and constrained financial and staffing resources. State government does not need to be like Google or Amazon, but we do need to take a look at outdated processes and systems and the technology debt that has occurred. After OMES unified technology for 110 agencies, we uncovered large amounts of technology debt. We have systems still running that have been retired since 2001 creating significant costs for maintenance and even greater risks of possible security breaches.

The next steps will require our customers to have to work within the confines of legacy IT systems that need upgrading and recognize that it is not possible to make the optimal modernizations to them immediately. Rather, updating legacy systems will take both time and investment.

In the latest unification cost savings and avoidance report, Oklahoma stands to see a savings impact of \$833 million from FY 2010-2023. That is no small feat.

Today, every organization is a technology organization, regardless of what business they practice. Our customers are recognizing the cost savings that can be achieved when working with us to plan for technology optimization and technology debt. As our customers continue to grow and thrive, we too must persist in our mission as technology stewards to help them achieve this transformation.

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Bo Reese Chief Information Officer

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FY 2010-2023 Unification Cost Savings and Cost Avoidance 2



Technology Debt

| 014070 | 017780 | 620-MODULO1 | 0. | | | | | |
|--------|---------|-------------|------------|----------|-----------|------------|--------|----------|
| 014080 | 017790* | ; | | | | | | |
| 014090 | 017800 | COMPUTE | AP22-TOT | MOD10 = | AP22-MODU | JL10 * 2 | | |
| 014100 | 017810 | IF AP22 | 2-TOTMOD10 | GREATER | THAN 9 | | | |
| 014110 | 017820 | MOVE | AP22-TOT | MOD10 TO | AP22-S01 | 1ADIG10 | | |
| 014120 | 017830 | COMP | UTE AP22- | TOTMOD10 | = AP22-5 | SOMADIG1 + | AP22-S | OMADIG2. |
| 014130 | 017840 | | | | | | | |
| 014140 | 017850 | COMPUTE | AP22-TOT | MOD9 = | AP22-MODU | JL9 * 1 | | |
| 014150 | 017860 | IF AP22 | 2-TOTMOD9 | GREATER | THAN 9 | | | |
| 014160 | 017870 | MOVE | AP22-TOT | MOD9 TO | AP22-S0M | 1ADIG10 | | |
| 014170 | 017880 | COMP | UTE AP22- | TOTMOD9 | = AP22-5 | SOMADIG1 + | AP22-S | OMADIG2. |
| 014180 | 017890 | | | | | | | |
| 014190 | 017900 | COMPUTE | AP22-TOT | MOD8 = | AP22-MODU | JL8 * 2 | | |
| 014200 | 017910 | IF AP22 | 2-TOTMOD8 | GREATER | THAN 9 | | | |
| 014210 | 017920 | MOVE | AP22-TOT | MOD8 TO | AP22-S0M | 1ADIG10 | | |
| 014220 | 017930 | COMP | UTE AP22- | TOTMOD8 | = AP22-5 | SOMADIG1 + | AP22-S | OMADIG2. |
| 014230 | 017940 | | | | | | | |
| 014240 | 017950 | COMPUTE | AP22-TOT | MOD7 = | AP22-MODU | JL7 * 1 | | |
| 014250 | 017960 | IF AP22 | 2-TOTMOD7 | GREATER | THAN 9 | | | |
| 914260 | 017970 | MOVE | AP22-TOT | MOD7 TO | AP22-S0M | 1ADIG10 | | |
| 014270 | 017980 | COMP | UTE AP22- | TOTMOD7 | = AP22-5 | SOMADIG1 + | AP22-S | OMADIG2. |
| 014280 | 017990 | | | | | | | |
| 014290 | 018000 | COMPUTE | AP22-TOT | MOD6 = | AP22-MODL | JL6 * 2 | | |
| 914300 | 018010 | IF AP22 | 2-TOTMOD6 | GREATER | THAN 9 | | | |
| F1=Hel | р | F2=Split | F3=Exit | F5 | =Rfind | F6=Rchar | ge F | 7=Up |
| F8=Dow | n | F9=Swap | F10=Left | F11 | =Right | F12=Cance | | |

Each line of code forms a chain 381 miles long.

This image represents 15,352,341 lines of Legacy COBOL code still providing mission critical system support to various Department of Human Services divisions.

If each line of code were represented by a standard paperclip, and you were to link those together they would form a chain 381 miles long – long enough to connect the Oklahoma state capitol building to the capitol building in Austin, Texas.

This is a perfect example of technology debt and something OMES Information Services deals with every day. After we consolidated technology for 110 agencies, we uncovered large amounts of legacy systems. As the service delivery and cost recovery agency, OMES must work with agency customers with the goal of not only maintaining these systems but eventually updating them. However, unlike financial debt, technology debt has not really been accounted for, and therefore, it remains unfunded and continues to accumulate year after year.

Overview

Similar to financial debt, technology debt also needs to be analyzed and managed.

According to Pew's analysis of the state's comprehensive annual financial reports and statements, Oklahoma has the 30th-highest total state debt, with only 11 states having less per capita.¹ To help with understanding debt, Oklahoma recently published its first debt affordability study and analysis. This will be done annually as signed into law by Gov. Mary Fallin in May 2017. The affordability study helps policymakers understand the impact of new borrowing on the state's long-term fiscal health. This is all part of creating a debt management policy for the state. Similar to financial debt, technology debt also needs to be analyzed and managed.

Technology looks forward as a business. Vendors who provide our products and infrastructure work in a

competitive and innovative market. Technology companies must build toward improving their products and services. This means that older systems and behaviors can become unsupported by the vendor and costly over time because it is no longer a part of their business model.

As we strive to update state government technology to improve the business process, we continue to create legacy technology and the inherent increased costs, or technology debt, this business model creates. OMES will continue to update the state's technology infrastructure and assets to improve citizen and agency employee digital experiences, but these improvements come at a cost.

Definition of Technology Debt

Traditionally included sunk cost of hardware, software, lines of code and other assets.

Legacy systems are a lot like your car. Keep up your required maintenance and some can last for years. But if you skip on regular maintenance and don't heed its warnings, it won't last as long. What developers call technical debt can accumulate quickly in legacy systems as each line of code that is added due to a quick fix or a short delivery time builds on the rest of the code.

This is the tradeoff. Save money now but lose money later, especially if it leads to a system failure or a security breach costing thousands of dollars. While it can be useful to incur some technology debt, similar to financial debt there is a limit to how much technology debt you want to carry.

Technology debt, or technical principal debt, traditionally included sunk cost of hardware, software, lines of code and other assets. Over the past years, this definition has expanded to include not only technical principal debt but also the following:

- **Principal** Cost of remediating code/applications/architecture/infrastructure, i.e., technical debt.
- **Interest** Incremental IT costs for adjusted/new processes, interfaces, maintenance or additional people.
- Liability Additional business costs from outages, breaches or corrupt data.
- Opportunity Cost Benefits that could be achieved with new products and features, and opportunities hindered by system inflexibilities or inefficiencies.²

Risks of Technology Debt

Leads to a system failure or a security breach costing thousands of dollars.

OMES has seen it all when it comes to quick fixes and ad hoc environments to fix, or improve, a process with low-cost or no budget. While these resolutions were needed and were the solution at the time, they have created a tremendous amount of technology debt for the state. These quick fixes can have serious impacts such as:

- Significant security vulnerabilities as the cost of an outage or a security incident could be higher than the cost of replacing legacy technology.
- Increasing costs year after year with no new benefit.
- Software licenses are out of compliance.
- Results in large, unbudgeted costs.
- Increases risk of potential lawsuits.
- Custom applications have no documentation and no remaining support staff.
- Requires use of consultants to discover how applications function.
- Service outages take longer to recover.

There are still several systems that are being used today that have needed to be updated as far back as 2001. The following examples are what happens when technology debt is not addressed.



Peoplesoft ERP

The binders pictured here represent approximately 3,000 development requests. At a conservative estimate, these requests yield 300,000 lines of code modifications, or technology debt. If each line of code were a business card and stacked it would reach 417 feet. To put in perspective, this is taller than the 393-foot Sandridge Tower in downtown Oklahoma City.



Agency supplemental system

An agency supplemental system is working on a system where support ended in 2006 and the retirement of the system was announced in 2001. The knowledge for this system is so limited that OMES must rely on a previous state employee who teleworks from Illinois to maintain support as needed.

Moving Forward

Until there is a consensus nationally on technology debt, it is hard to produce accountability.

The possibility to calculate technology debt is of much debate. Until there is a national consensus on technology debt that can be applied across applications, contracts and vendors, it is hard to produce accountability.³ In Oklahoma, we are working toward creating a technology debt analysis and strategically update and remove these systems so that Oklahoma is at a sustainable level with its technology debt. Such consensus could be a powerful management tool and help with the following:

- Ability to analyze and calculate technology debt for systems currently being put in place.
- Establishing technology debt as a performance metric in IT contracts.
- Adopting a technology debt metric for application developers to maintain.
- Establishing a baseline for legacy systems of known technology debt to determine its value and decide whether to keep the system, adapt it to the cloud or abandon it in favor of a newer sytem.⁴

OMES is charged with updating the state's technology, and addressing technology debt is something we must do. Our state customers must be incentivized to budget for technology transformation and automation and to increase their technology footprint for citizen services.

Below are a few core enterprise services we have modernized to create a foundation to update Oklahoma's legacy technology systems. Let's move forward with addressing the legacy technology and embracing new and innovative technology to help our agency customers, and by extension the citizens of Oklahoma.

Infrastructure

OMES operates a Multiprotocol Label Switching network connecting state agencies and affiliates to a 10-gigabits-per-second backbone utilizing the statewide fiber network that boasts more than 2,500 total miles

of fiber assets. The state uses this network to offer managed local area network and Wi-Fi services that are the foundation upon which more transformational services like Voice over Internet Protocol, Microsoft Office 365 and access to a vast array of applications housed in a centralized tier-3 state data center located in a LEED silver certified building.

State Standards for Workstations

OMES updated the state standards for workstations to better meet the needs of the modern workforce and adjusted the acquisition process in order to comply with the requirements of the IT Consolidation and Coordination Act.

In the first six months of its implementation, the PC Acquisition standard realized more than \$500,000 in cost avoidance for agencies adhering to the standard. <u>View the Oklahoma Workstation Standards</u> and other policies for more information.

Phones

OMES updated core voice services of roughly 14,000 phones in more than 120 locations for over 93 state agencies as part of a VoIP update to AT&T Hosted Voice Solution service.

Part of the phone updates included the retirement of the aged system previously located in the basement of the State Capitol. The SL-100 was a behemoth of a digital-switching system, occupying a large chunk of real estate. The new system takes up just a fraction of the space.

We are in the process of updating an additional 6,000 phones to HVS platform. View the YouTube video "<u>OMES Retires old phone system at Capitol</u>" for more information.

Email and Passwords

The state has deployed Microsoft Office 365 as a productivity and collaboration tool to 80 percent of state users and will complete the deployment in FY 2019. Office 365 provides a single tenant where 22,500 state staff can collaborate using Groups, Yammer and other products that are available on the platform.

We have implemented self-service password reset for 22,500 state employees. View <u>passwordreset.ok.gov</u> for more information.

Consolidating Statewide Mainframes

OMES worked with the Oklahoma Department of Human Services, the Oklahoma Department of Transportation, the Department of Public Safety and the Oklahoma Tax Commission to consolidate five mainframes into one platform. The new solution has increased storage capacity and processing power for the State of Oklahoma. It also improved security of some of the state's most sensitive data while reaping a cost savings for these agencies in excess of \$14 million.

- 1 Oklahoma Lawmakers Now Have More Information on State Debt Affordability
- 2 Technical Debt Explained
- 3,4 Calculating Technical Debt can focus Modernization Efforts

Cost savings

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| Agency Name | Status | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|-----------|----------------|----------------|----------------|----------------|----------------|---------|
| Alcoholic Beverage Laws Enforcement (ABLE) Commission IT Unification | Completed | \$119,254.34 | \$119,254.34 | \$119,254.34 | \$119,254.34 | \$0.00 | \$0.00 |
| Agriculture HelpDesk Transition | Completed | \$3,751.36 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Agriculture Department IT Consolidation | Completed | \$125,644.48 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Attorney General IT Unification | Completed | \$11,573.16 | \$11,573.16 | \$11,573.16 | \$11,573.16 | \$11,573.16 | \$0.00 |
| Behavioral Health Licensure IT Consolidation | Completed | \$3,450.25 | \$3,450.25 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Boll Weevil IT Consolidation | Completed | \$61,591.16 | \$61,591.16 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| CareerTech IT Unification | Completed | \$420,699.76 | \$420,699.76 | \$420,699.76 | \$420,699.76 | \$420,699.76 | \$0.00 |
| CareerTech Independent Contractor Unification | Completed | \$39,960.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| CareerTech Position Unification | Completed | \$98,150.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Children & Youth Commission IT Consolidation | Completed | \$90,890.89 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Chiropractic Examiners IT Consolidation | Completed | (\$2,524.00) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| COMIT Telemanagement Billing Module | Completed | \$123,925.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Conservation Commission IT Consolidation | Completed | \$14,575.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Corporation Commission IT Unification | Completed | \$1,528,331.16 | \$1,528,331.16 | \$1,528,331.16 | \$1,528,331.16 | \$1,528,331.16 | \$0.00 |
| Council on Law Enforcement Education and Training IT Unification | Completed | \$104,206.80 | \$104,206.80 | \$104,206.80 | \$104,206.80 | \$104,206.80 | \$0.00 |
| Court of Existing Claims IT Unification | Completed | \$62,877.71 | \$62,877.71 | \$62,877.71 | \$62,877.71 | \$62,877.71 | \$0.00 |
| Decommission MidCon | Completed | \$113,160.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Decommission Unused Software – Infrastructure | Completed | \$88,983.74 | \$88,983.74 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Dentistry Board IT Consolidation | Completed | (\$3,857.00) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

| Agency Name | Status | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|-----------|----------------|----------------|--------------|--------------|--------------|---------|
| Department of Commerce IT Consolidation | Completed | \$8,903.55 | \$8,903.55 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Department of Corrections IT Unification | Completed | \$891,263.49 | \$891,263.49 | \$891,263.49 | \$891,263.49 | \$891,263.49 | \$0.00 |
| Department of Environmental Quality IT Unification | Completed | \$117,944.34 | \$117,944.34 | \$117,944.34 | \$117,944.34 | \$117,944.34 | \$0.00 |
| Department of Libraries IT Consolidation | Completed | \$115,599.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Department of Mental Health and Substance Abuse IT Unification | Planning | \$89,480.80 | \$89,480.80 | \$89,480.80 | \$89,480.80 | \$89,480.80 | \$0.00 |
| Department of Transportation IT Consolidation | Completed | \$362,460.75 | \$362,460.75 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Department of Veterans Affairs IT Unification | Completed | \$125,423.64 | \$125,423.64 | \$125,423.64 | \$125,423.64 | \$125,423.64 | \$0.00 |
| DEQ – Position Consolidation | Completed | \$113,475.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| DEQ Data Center Infrastructure Repurpose | Completed | \$214,320.79 | \$214,320.79 | \$214,320.79 | \$214,320.79 | \$214,320.79 | \$0.00 |
| DOC – Re-organization | Completed | \$140,570.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| DPS E-Seek Barcode MSR Reader Solution | Completed | \$4,452.00 | \$4,452.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| DSD Building Moves | Completed | \$127,144.77 | \$127,144.77 | \$127,144.77 | \$127,144.77 | \$127,144.77 | \$0.00 |
| Educational Quality and Accountability IT Unification | Completed | \$14,208.97 | \$14,208.97 | \$14,208.97 | \$0.00 | \$0.00 | \$0.00 |
| EGID – Manage Engine Renewal | Completed | \$4,148.00 | \$4,148.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| EGID IT Consolidation | Completed | \$1,584,005.78 | \$1,584,005.78 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Eliminate Unused Software – Shared Services* | Completed | \$140,918.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Employee Benefits Division – VM Ware | Completed | \$5,357.00 | \$5,357.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Fiber – Classen Buildings | Completed | \$14,592.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Fiber – LandMark Tower | Completed | \$14,820.72 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Fiber – Professional Engineers & Land Surveyers | Completed | \$4,164.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Fiber Optic Asset Tracking System | Completed | \$2,453.94 | \$2,453.94 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Health Department IT Consolidation | Completed | \$597,779.92 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Health Department Network Unification | Completed | \$1,437,627.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

| Agency Name | Status | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|--|-----------|----------------|----------------|----------------|----------------|----------------|---------|
| Health Department Printer | Completed | \$362,190.43 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Optimization* | Completed | φ002,100.40 | φ0.00 | φ0.00 | φ0.00 | φ0.00 | φ0.00 |
| Historical Society IT Unification | Completed | \$65,073.91 | \$65,073.91 | \$65,073.91 | \$65,073.91 | \$65,073.91 | \$0.00 |
| Horse Racing Commission IT Unification | Completed | \$74.38 | \$74.38 | \$74.38 | \$74.38 | \$74.38 | \$0.00 |
| Human Services Department IT Unification | Completed | \$5,027,467.71 | \$5,027,467.71 | \$5,027,467.71 | \$5,027,467.71 | \$5,027,467.71 | \$0.00 |
| IPSH Health Exchange Information | Completed | \$196,100.00 | \$196,100.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| ITSW1024 Encrypted Email Software | Completed | \$5,400.00 | \$5,400.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| ITSW1030 Good Technology RFP | Completed | \$5,340.00 | \$5,340.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| J.M. Davis Memorial Commission IT Unification | Completed | \$219.60 | \$219.60 | \$219.60 | \$219.60 | \$219.60 | \$0.00 |
| JD McCarty Center IT Unification | Completed | \$76,161.00 | \$76,161.00 | \$76,161.00 | \$76,161.00 | \$76,161.00 | \$0.00 |
| Labor Department IT Consolidation | Completed | \$93,429.34 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| LIMS – Laboratory Information Management System | Completed | \$116,034.16 | \$116,034.16 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Live Scan Fingerprinting System | Completed | \$45,000.00 | \$45,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Medical Claims Clearinghouse | Completed | \$28,200.00 | \$28,200.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Medical Examiners IT Consolidation | Completed | \$13,932.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Microsoft EA Cost Savings Project | Completed | \$5,300,000.00 | \$5,300,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Mines Department IT Consolidation | Completed | (\$16,413.04) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Multi Injury Trust Fund IT Unification Project | Completed | \$1,461.00 | \$1,461.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| ODAFF – Oracle Licensing Application | Completed | \$5,028.00 | \$5,028.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Office of Juvenile Affairs IT Unification | Completed | \$33,250.44 | \$33,250.44 | \$33,250.44 | \$33,250.44 | \$33,250.44 | \$0.00 |
| OKDHS Eliminate Unused Software* | Completed | \$202,987.00 | \$202,987.00 | \$202,987.00 | \$202,987.00 | \$0.00 | \$0.00 |
| OKDHS Printer Optimization | Completed | \$842,481.76 | \$842,481.76 | \$842,481.76 | \$842,481.76 | \$842,481.76 | \$0.00 |
| OKDHS Reduction in IT Staff FY 2015 | Completed | \$2,522,988.32 | \$2,522,988.32 | \$2,522,988.32 | \$2,522,988.32 | \$0.00 | \$0.00 |
| Oklahoma Bureau of Narcotics IT Unification | Completed | \$83,387.36 | \$83,387.36 | \$83,387.36 | \$83,387.36 | \$83,387.36 | \$0.00 |
| Oklahoma Department of Rehabilitation Services IT Unification | Completed | \$9,522.63 | \$9,522.63 | \$9,522.63 | \$9,522.63 | \$9,522.63 | \$0.00 |
| Oklahoma Department of Veterans Affairs HelpDesk Transition | Completed | \$145,700.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

| Agency Name | Status | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|-----------|----------------|----------------|----------------|----------------|----------------|---------|
| Oklahoma Health Care Authority IT Unification | Completed | \$654,792.17 | \$654,792.17 | \$654,792.17 | \$0.00 | \$0.00 | \$0.00 |
| Oklahoma Indigent Defense IT Unification | Completed | \$1,223.96 | \$1,223.96 | \$1,223.96 | \$1,223.96 | \$1,223.96 | \$0.00 |
| Oklahoma State Bureau of Investigation IT Unification | Completed | \$25,481.88 | \$25,481.88 | \$25,481.88 | \$25,481.88 | \$25,481.88 | \$0.00 |
| Oracle Contract Re-Negotiation | Completed | \$1,241,221.24 | \$1,241,221.24 | \$1,241,221.24 | \$1,241,221.24 | \$1,241,221.24 | \$0.00 |
| OSDH – NetIQ Contract | Completed | \$8,114.00 | \$8,114.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Pardon & Parole Board IT Consolidation | Completed | \$32,551.73 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Pharmacy Board IT Consolidation | Completed | \$88,500.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Private Vocational Schools Board IT Consolidation | Completed | (\$605.00) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Psychologists Examiners IT Consolidation | Completed | (\$1,408.00) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Real Estate Commission IT Consolidation | Completed | \$113,055.84 | \$113,055.84 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Resource Leveling FY 2017 | Completed | \$2,118,120.97 | \$2,118,120.97 | \$2,118,120.97 | \$2,118,120.97 | \$2,118,120.97 | \$0.00 |
| Scenic Rivers Commission IT Consolidation | Completed | (\$6,194.76) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| SDE – CAS Contract Consolidation | Completed | \$21,000.00 | \$21,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| SDE – Child Count Contract Consolidation | Completed | \$23,699.97 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| SDE – Child Nutrition Contract Consolidation | Completed | \$60,399.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| SDE – HUPP Contract Consolidation | Completed | \$83,378.52 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| SDE – Printer Consolidation Phase 2* | Completed | \$5,246.69 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| SDE Scantron Contract Consolidation | Completed | \$147,575.40 | \$147,575.40 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| SDE – GED Lifelong Scoring | Completed | \$5,838.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Security as a Service – Phase I | Completed | \$723,797.67 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Statewide Mainframe Consolidation | Completed | \$3,778,929.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Tax Commission Network Unification | Completed | \$1,328,331.00 | \$1,328,331.00 | \$1,328,331.00 | \$1,328,331.00 | \$1,328,331.00 | \$0.00 |
| Uniform Crime Report | Completed | \$1,107.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Used Motor Vehicles Commission IT Unification | Completed | \$63,516.00 | \$63,516.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Vet Board IT Consolidation | Completed | (\$3,904.00) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

| Agency Name | Status | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|--|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|
| Virtual Technology Storage | Completed | \$617,826.04 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Water Resources Board IT Unification | Completed | \$117,944.34 | \$117,944.34 | \$117,944.34 | \$117,944.34 | \$117,944.34 | \$0.00 |
| Wave Contract Consolidation | Completed | \$322,250.00 | \$322,250.00 | \$322,250.00 | \$0.00 | \$0.00 | \$0.00 |
| Wheat Commission IT Consolidation | Completed | (\$1,901.96) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Will Rogers Memorial Commission IT Unification | Completed | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$0.00 |
| Workers Compensation Commission IT Unification | Completed | \$37,241.03 | \$37,241.03 | \$37,241.03 | \$37,241.03 | \$37,241.03 | \$0.00 |
| Board Member Tracking Application | Completed | (\$9,216.64) | \$3,547.32 | \$3,494.17 | \$3,439.43 | \$3,383.04 | \$3,324.96 |
| DHS Enterprise Videoconferencing Phase II | Completed | (\$130,940.04) | \$499,139.96 | \$499,139.96 | \$499,139.96 | \$499,139.96 | \$499,139.96 |
| Department of Veterans Affairs Physical Move | Completed | \$0.00 | \$125,423.64 | \$125,423.64 | \$125,423.64 | \$125,423.64 | \$125,423.64 |
| ODOT Printer Replacement | Completed | \$15,000.00 | \$100,000.00 | \$100,000.00 | \$100,000.00 | \$100,000.00 | \$0.00 |
| DMH Conversion to MPLS | Completed | \$685,232.00 | \$790,040.28 | \$790,040.28 | \$790,040.28 | \$790,040.28 | \$790,040.28 |
| | | | | | | | |
| Total Annual Savings | | \$36,468,576.32 | \$28,237,332.20 | \$20,055,648.48 | \$19,064,342.60 | \$16,219,056.55 | \$1,417,928.84 |
| | 1 | | | | | | |
| Sum of FY 2010-2017 | \$298,212,354 | 4 | | | | | |
| Savings Over Six Years ¹ | \$407,962,46 | 5 | | | | | |

Notes: ¹Sum of FY 2010-2017 plus NPV of savings achieved in FY 2018-2023

*Vendor and/or Employee Cost Savings Idea

**New reporting now available as a result of performance-informed budgeting.

NPV Methodology – <u>https://hbr.org/2014/11/a-refresher-on-net-present-value</u>

Cost-Savings/Avoidance Methodology Recommended by Capgemini and validated by Crawford & Associates.

Cost Avoidance – Projects

| Project Name | Status | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---------------|--------------|--------------|--------------|--------------|--------------|---------|
| SSL Certificate Savings | Completed | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ISD Procurement | Completed | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Microsoft Enterprise Agreement – FY 2012 | Completed | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Microsoft EES Statewide Contract | Completed | \$1,139,031 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Health Network Consolidation | Completed | \$1,437,628 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Oracle Technology/ Security Enterprise Agreement | Completed | \$766,910 | \$766,910 | \$0 | \$0 | \$0 | \$0 |
| DHS PC Refresh Lease | Completed | \$5,819,220 | \$5,819,220 | \$0 | \$0 | \$0 | \$0 |
| DoC Stabilization Efforts | Completed | \$100,318 | \$100,318 | \$100,318 | \$0 | \$0 | \$0 |
| Oracle Cloud Enterprise Agreement | Completed | \$124,189 | \$124,189 | \$124,189 | \$0 | \$0 | \$0 |
| Adobe Enterprise Agreement | Completed | (\$167,000) | (\$167,000) | (\$167,000) | (\$167,000) | \$0 | \$0 |
| DoC OUSF Funding | Completed | \$1,316,256 | \$1,316,256 | \$1,316,256 | \$1,316,256 | \$0 | \$0 |
| ODOT PC Lease | Completed | (\$332,982) | (\$332,982) | (\$332,982) | (\$332,982) | \$0 | \$0 |
| DoC PC Sub-Lease | Completed | \$4,905 | \$4,905 | \$4,905 | \$4,905 | \$4,905 | \$0 |
| Legacy Voice Optimization | Completed | \$424,230 | \$424,230 | \$424,230 | \$424,230 | \$424,230 | \$0 |
| eDiscovery Open Records Request Software | Completed | \$1,886,573 | \$1,886,573 | \$1,886,573 | \$1,886,573 | \$1,886,573 | \$0 |
| Workstation Acquisition Standard | Completed | \$1,898,247 | \$1,898,247 | \$1,898,247 | \$1,898,247 | \$1,898,247 | \$0 |
| OSDH PC Lease | Completed | \$2,796,117 | \$2,796,117 | \$2,796,117 | \$2,796,117 | \$2,796,117 | \$0 |
| Microsoft Enterprise Agreement – FY 2017 | Completed | \$5,300,653 | \$5,300,653 | \$5,300,653 | \$5,300,653 | \$5,300,653 | \$0 |
| Mainframe Emulation Transformation | Completed | \$10,301,923 | \$10,301,923 | \$10,301,923 | \$10,301,923 | \$10,301,923 | \$0 |
| Total Annual Savings | | \$32,816,218 | \$30,239,559 | \$23,653,429 | \$23,428,922 | \$22,612,648 | \$0 |
| Sum of FY 2012-17 | \$54,534,326 | | | | | | |
| Savings Over Six Years ¹ | \$173,687,455 | 5 | | | | | |

Notes: ¹Sum of FY 2012-17 plus NPV of savings achieved in FY 2018-23

Cost Avoidance – Purchasing

| | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 |
|-------------------------------------|---|--------------|--------------|--------------|--------------|--------------|--------------|
| Total Annual IT Contract Savings | \$18,746,985 | \$26,463,196 | \$35,146,666 | \$36,736,079 | \$45,762,620 | \$50,069,173 | \$38,785,874 |
| | | | | | | | |
| Savings Over Six Years ¹ | Savings Over Six Years ¹ \$251,710,593 | | | | | | |
| Total Cost Savings and Avoidance | \$833,360,512 | | | | | | |

Notes: ¹Actual savings in FY 2012-2018 as reported in the annual OMES Procurement Cost Savings Report.



Who do we serve as the technology provider for state government?

OMES Information Services is focused on providing unified technology services, support and consulting for 110 state government agencies and several affiliate organizations, and by extension Oklahoma citizens. There are more than 34,000 state government employees and over 31,000 affiliate customers who need and use our core technology services such as phone, email, server and network connectivity daily.

That is a big technology footprint and one we have grown to lead and support. From agriculture to tourism, health and education, OMES is instrumental in helping every state agency meet their critical missions through the use of our technology services.

How did state government employees become our customers?

We have to go back to 2011, when our legislators had the foresight to create the Information Technology Consolidation and Coordination Act to reduce duplicative technology systems and provide shared technology services in Oklahoma state government.

From 2011 to 2017, we unified the information technology functions of 77 mandated agencies and 33 others voluntarily joined when they saw the buying power and efficiency they stood to gain.

Oklahoma is nationally recognized as one of the most impressive state technology unifications for both its breadth and savings impact of a forecasted \$833 million from FY 2010-2023. View the FY 2010-2023 Unification Cost Savings and Avoidance table for detailed information.

"I am honored to serve our 65,000 customers and be instrumental in helping Oklahoma state government meet critical missions for our citizens. Oklahoma has one of the most impressive state technology unifications for both its breadth and its savings impact of a forecasted \$833 million from FY 2010-2023."

- Bo Reese, Oklahoma Chief Information Officer

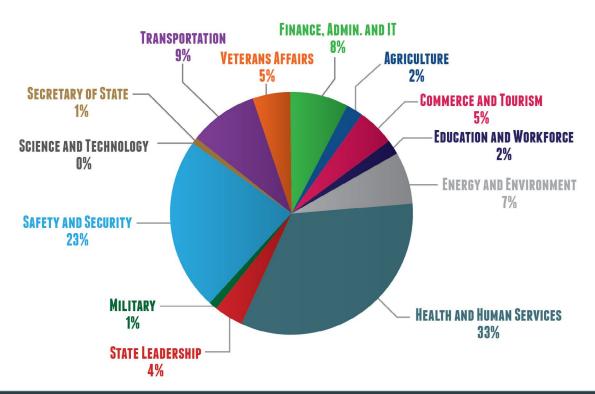
Overview

Our state government customers can be separated into affiliate organizations, which include higher education, K-12 school districts, tribal organizations and local government and three branches of government: legislative, judicial and executive.¹

The legislative branch creates the laws of Oklahoma and consists of the Senate and the House of Representatives. The judicial branch interprets the state's laws and constitution and is headed by the Supreme Court and is comprised of Workers' Compensation Court of Existing Claims, the Court of Criminal Appeals and District Courts.²

Executive is the branch that executes the laws of Oklahoma and consists of over 110 state agencies, boards and commissions. With the exception of the independent constitutional executive offices, the executive branch is organized into agencies that are grouped together under cabinet positions to reduce the number of people who report directly to the governor.³

The Health and Human Services cabinet comprises the largest amount of our customer base with more than 33 percent and the safety and security cabinet at a close second with 23 percent of the 34,000 state agency employees.



Percentage of Employees per Cabinet

| Employees per Cabinet | | | |
|---------------------------|-------|------------------------|------|
| State Leadership | 1244 | Military | 328 |
| Agriculture | 423 | Safety and Security | 7989 |
| Commerce and Tourism | 1602 | Science and Technology | 22 |
| Education and Workforce | 693 | Secretary of State | 161 |
| Energy and Environment | 2149 | Transportation | 2893 |
| Finance, Admin and IT | 2617 | Veterans Affairs | 1990 |
| Health and Human Services | 12693 | | |
| | | | |
| ALL | 34804 | | |

Technology Disruptions and Service Requests

When one of our customers call the OMES Service Desk with a request or to report a technology disruption, a ticket is created and assigned to one of several categories each with its own service level agreement, which measures service delivery time and successful resolution.

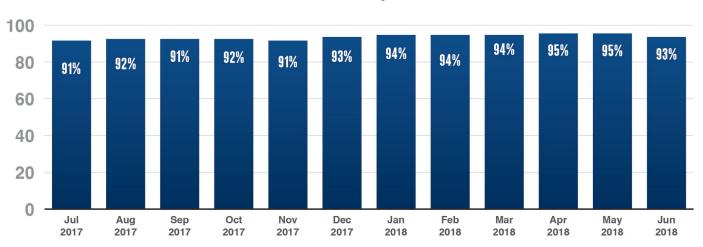
The OMES Service Desk and Customer Care team attempt to resolve tickets that come through the various channels, such as phone, email and self-service. If they are unable to resolve the technology disruption or service request then the customer's case is routed to one of our 11 service delivery teams via an online customer relationship management tool.

The completion of the incident or request is successful or not based on resolving the case and meeting the turnaround time as outlined by a service level agreement. The customer can also voluntarily complete a customer satisfaction report. Both the SLA and customer satisfaction report for each team are important measures for quality and success for the services we provide our customers.

Whether a state agency or an affiliate organization, our customer's technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 93 percent during FY 2018. Only 7 percent of cases did not meet SLA time and resolution.

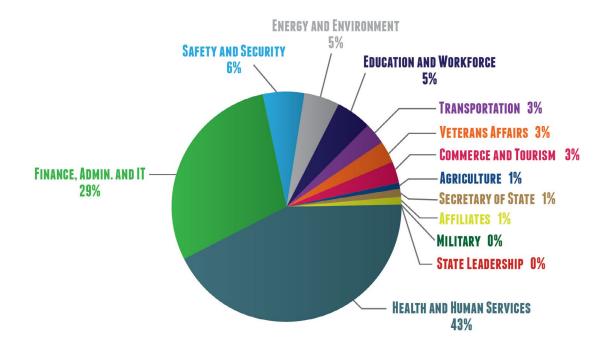
"The OMES team was able to resolve 330,000 technology disruptions and service requests on time and with a successful resolution at an average rate of 93 percent during FY 2018 for our 65,000 customers."

- Matt Singleton, OMES IS Chief Operations and Accountability Officer



SLA Success By Month

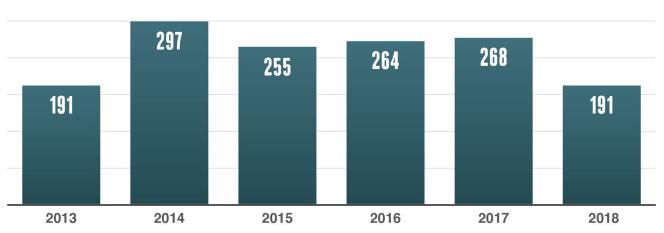
Percentage of Technology Requests by Cabinet FY 2018



IT Projects and Enhancements

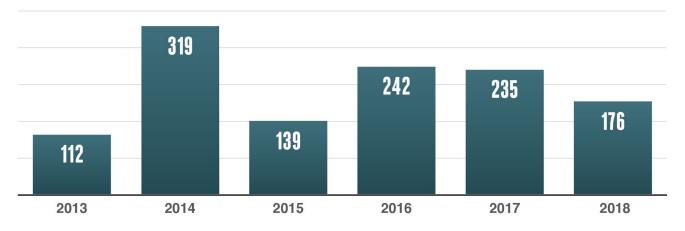
From July 1, 2012, to June 30, 2018, approximately 2,689 technology projects and enhancements were completed for our state agency customers. Technology projects are created when a customer needs a complex technology update or resolution requiring a new service or updating an outdated or ineffective technology product or service.

A technology enhancement is created when a current product or service needs to be updated or corrected to improve its function for a customer. Typically, enhancements can be completed in a shorter amount of time than a project and fixed by an OMES IS employee specialized in that technology area.



Completed IT Projects FY 2013-18

Completed IT Enhancements FY 2013-18



Applications

Technology applications are designed to help our customers perform an activity and in state government there are numerous apps created for internal purposes or citizen facing – anything from an Excel spreadsheet to an Access database to a mobile app.

Our diverse customer base creates a wide-range of applications including: conventional applications, web and mobile applications, enterprise applications and public safety applications.

As with many states across the nation, Oklahoma is no different in that it faces a large amount of technology debt incurred by our legacy applications. To help modernize our state government applications, our applications services team continues to focus and develop greater knowledge in areas such as web and mobile development, custom applications, commercial off-the-shelf applications, legacy applications and enterprise applications. Read the Technology Debt article on page 4 of this report for more information.

Customer satisfaction surveys are sent out to our customers once a case for a service disruption or request has been resolved. Of the approximate 330,000 technology disruptions and service requests resolved in FY 2018, 41,000 customer satisfaction surveys were completed. At 12 percent, this falls in the national average response rate of 10 to 15 percent for external customer surveys.⁴ Overall, our customers were satisfied at an average rate of 94 percent during FY 2018 with only 2 percent not satisfied.



1, 2, 3 - Government of Oklahoma

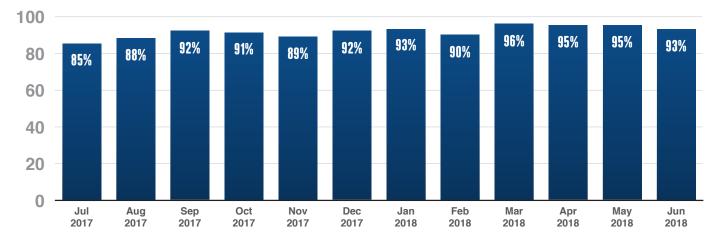
^{4 –} What's a good survey response rate?

Affiliate Organizations

Affiliate organizations include higher education, K-12 school districts, tribal organizations and local government such as cities and counties. There are approximately 31,000 higher education employees and thousands more estimated in K-12 school districts and our cities and counties. Affiliate organizations carry the important task of providing city and county public services and quality education to all Oklahoma citizens.

Technology Disruptions and Service Requests

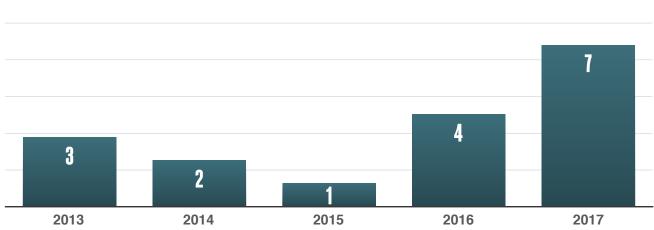
Affiliate technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 91 percent during FY 2018. Only 9 percent of cases did not meet SLA time and resolution. With a total of 2,432 cases created, our affiliate customers comprise 1 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



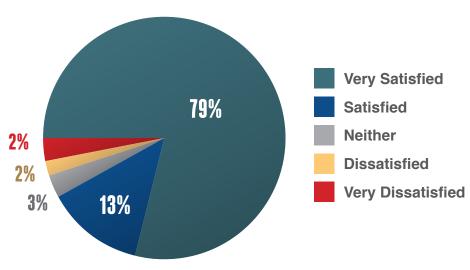
SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, 17 affiliate projects were finalized. Comprising 1 percent of the 1,466 completed, our affiliate customer projects included office moves, network connectivity and fiber installations.



Affiliate customers comprise 1 percent of the 41,000 customer satisfaction surveys completed in FY 2018. Affiliate customers were satisfied with their services 92 percent of the time and 5 percent were dissatisfied.



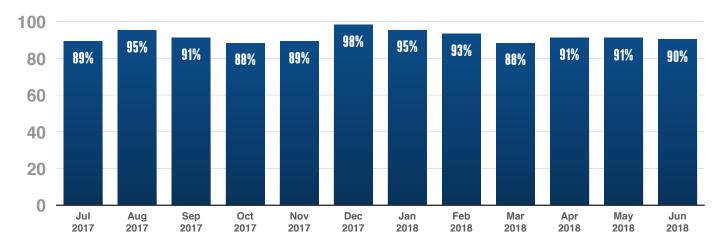
Customer Satisfaction Rating FY 2018

State Leadership

State leadership includes the governor, lieutenant governor, courts and other governing bodies of state government with 1,244 employees, containing 4% of our 34,000 state employee customer base. Our customers from state leadership are committed to creating, interpreting and upholding the state's laws and constitution.

| Agency Name and Number | | Unification Status | Number of Employees | Number of IT Applications |
|------------------------|--|---------------------|------------------------|------------------------------|
| 305 | Governor, Office of the | Yes | 20 | 9 |
| 440 | Lieutenant Governor, Office of the | Yes | 5 | 4 |
| 199 | Court of Criminal Appeals | Not Yet Volunteered | 28 | 0 |
| 219 | District Courts | Not Yet Volunteered | 598 | 0 |
| 422 | House of Representatives, State | Not Yet Volunteered | 224 | 0 |
| 423 | Legislative Service Bureau | Not Yet Volunteered | 6 | 0 |
| 421 | Senate, State | Not Yet Volunteered | 159 | 0 |
| 677 | Supreme Court | Not Yet Volunteered | 178 | 0 |
| 369 | Workers' Compensation Court of Existing Claims | Yes | 27 | 8 |

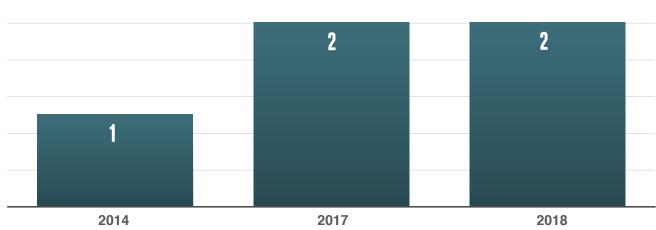
State leadership technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 91 percent during FY 2018. Only 9 percent of cases did not meet SLA time and resolution. With a total of 1,230 cases created, our state leadership customers comprise less than 1 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



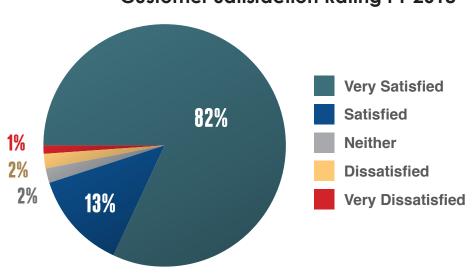
SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, five legislative and judicial technology projects were finalized. Comprising less than 1 percent of the 1,466 completed, our state leadership customer projects range from Wi-Fi installation, website redesign, data analytics and the Capitol Restoration Project.



State leadership customers comprise less than 1 percent of 41,000 customer satisfaction surveys completed in FY 2018. State leadership customers were satisfied with their services 95 percent of the time and 3 percent were dissatisfied.



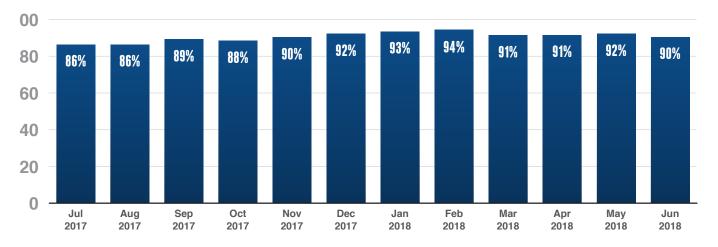
Customer Satisfaction Rating FY 2018

Secretary of State

The Secretary of state cabinet includes nine different organizations with 161 employees, containing less than 1 percent of our 34,000 state employee customer base. Our customers from the secretary of state cabinet are committed to administering, regulating and supervising activities related to professional licensing, ethics and research services that are essential for Oklahoma citizens, businesses and state government agencies.

| Agen | cy Name and Number | Unification Status | Number of Employees | Number of IT Applications |
|------|--|---------------------|------------------------|------------------------------|
| 45 | Architects, Landscape Architects and Registered Interior Designers of Oklahoma, Board of Governors of the Licensed | Yes | 3 | 4 |
| 270 | Election Board, State | Deferred | 21 | 3 |
| 570 | Engineers and Land Surveyors, State Board of Licensure for Professional | Yes | 9 | 6 |
| 296 | Ethics Commission | Yes | 7 | 5 |
| 678 | Judicial Complaints, Council on | Yes | 2 | 2 |
| 430 | Libraries, Oklahoma Department of | Yes | 35 | 6 |
| 588 | Real Estate Commission, Oklahoma | Yes | 13 | 4 |
| 625 | Secretary of State, Office of | Not Yet Volunteered | 30 | 0 |
| 865 | Worker's Compensation Commission, Oklahoma | Yes | 41 | 12 |

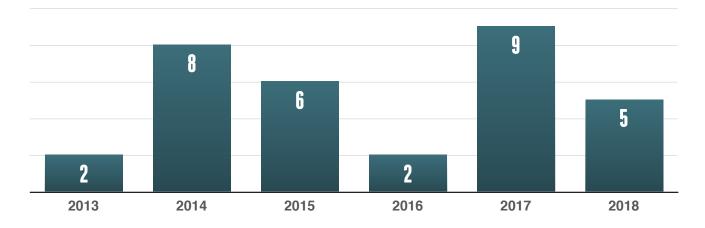
Secretary of state technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 90 percent during FY 2018. Only 10 percent of cases did not meet SLA time and resolution. With a total of 3,677 cases created, our secretary of state customers comprise 1 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



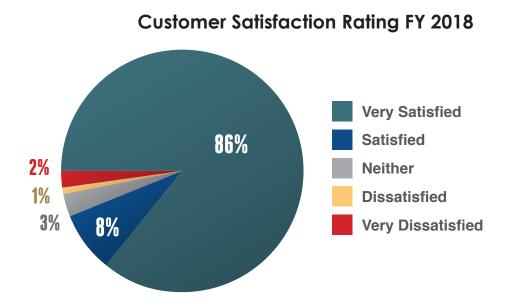
SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, 32 secretary of state cabinet technology projects were finalized. Comprising 2 percent of the total 1,466 completed, our secretary of state cabinet projects included website redesign, technology unification by agency, desktop and laptop replacement, office moves, phone system updates, Ethics Commission registration system, WorldShare catalog conversion, Literacy Tracker update, licensing update and copier update.



The secretary of state cabinet comprise 1 percent of 41,000 customer satisfaction surveys completed in FY 2018. Secretary of state cabinet customers were satisfied with their services 94 percent of the time and 3 percent were dissatisfied.



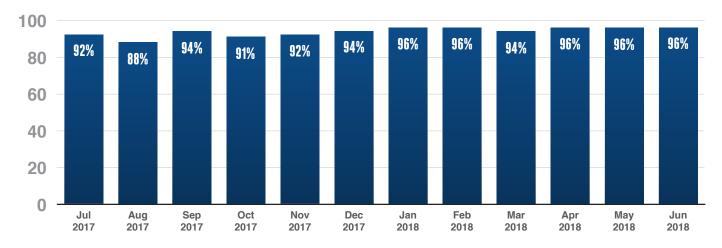
Executive Branch Cabinets

Agriculture

The agriculture cabinet includes five different organizations with 423 employees, containing 2 percent of our 34,000 state employee customer base. Our commerce and tourism customers are committed to conserving, enhancing and protecting Oklahoma's food, forestry and agriculture needs.

| Agen | cy Name and Number | Unification Status | Number of Employees | Number of IT Applications |
|------|--|-----------------------|------------------------|------------------------------|
| 39 | Boll Weevil Eradication Organization, Oklahoma | Yes | 4 | 0 |
| 40 | Agriculture, Food and Forestry, Department of | Yes | 343 | 30 |
| 353 | Horse Racing Commission, Oklahoma | Yes | 28 | 3 |
| 645 | Conservation Commission, Oklahoma | Yes | 45 | 3 |
| 790 | Veterinary Medical Examiners, Board of | Yes | 4 | 3 |

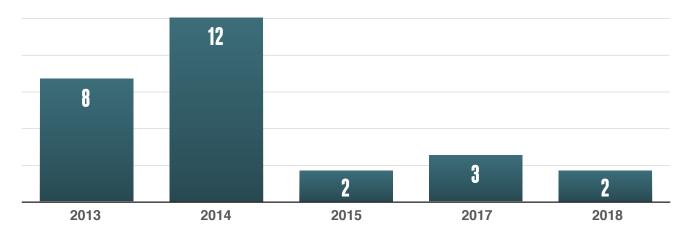
Agriculture technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 94 percent during FY 2018. Only 6 percent of cases did not meet SLA time and resolution. With a total of 3,704 cases created, our agriculture customers comprise 1 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



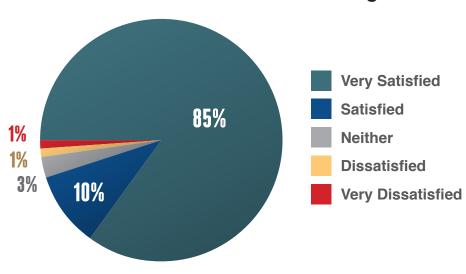
SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, 27 agriculture technology projects were finalized. Comprising 2 percent of the 1,466 completed, our agriculture customer projects consisted of technology unification by agency projects, scrap metal licensing program, audit software, printer optimization and pet shelter licensing program.



Agriculture customers comprise 1 percent of 41,000 customer satisfaction surveys completed in FY 2018. Agriculture customers were satisfied with their services 95 percent of the time and 2 percent were dissatisfied.



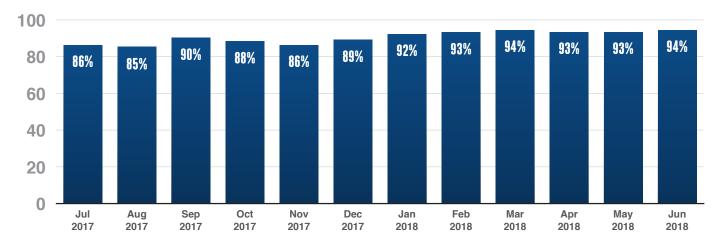
Customer Satisfaction Rating FY 2018

Commerce and Tourism

The commerce and tourism cabinet includes 13 different organizations with 1,602 employees, containing 5 percent of our 34,000 state employee customer base. Our commerce and tourism customers are committed to conserving, enhancing and protecting Oklahoma's food, forestry and agriculture needs.

| Agen | cy Name and Number | Unification Status | Number of Employees | Number of IT Applications |
|------|---|---------------------|------------------------|------------------------------|
| 55 | Arts Council, Oklahoma | Yes | 14 | 3 |
| 160 | Commerce, Oklahoma Department of | Yes | 102 | 10 |
| 290 | Employment Security Commission, Oklahoma | Not Yet Volunteered | 558 | 5 |
| 370 | Finance Authority, Oklahoma Industrial | Yes | 5 | 0 |
| 350 | Historical Society, Oklahoma | Yes | 128 | 11 |
| 922 | Housing Finance Authority | Not Yet Volunteered | 97 | 2 |
| 204 | J.M. Davis Memorial Commission | Yes | 4 | 0 |
| 405 | Labor, Department of | Yes | 75 | 6 |
| 361 | Native American Cultural and Education Authority | Yes | 0 | 0 |
| 620 | Quartz Mountain Arts and Conference Center and Nature Park, Board of Trustees for | Not Yet Volunteered | 50 | 0 |
| 568 | Scenic Rivers Commission, Oklahoma | Yes | 0 | 2 |
| 566 | Tourism and Recreation Department, Oklahoma | Yes | 568 | 38 |

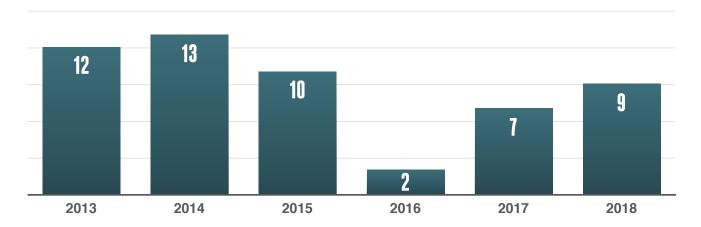
Commerce and tourism technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 90 percent during FY 2018. Only 10 percent of cases did not meet SLA time and resolution. With a total of 8,672 cases created, our commerce and tourism customers comprise 3 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



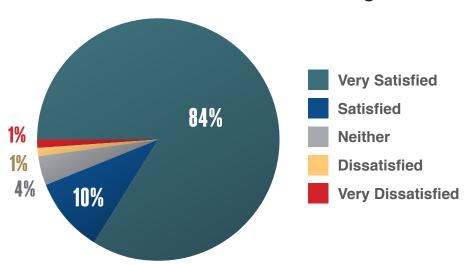
SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, 53 commerce and tourism technology projects were finalized. Comprising 4 percent of the total 1,466 completed, our commerce and tourism customer projects included website redesigns, application upgrades, phone system updates, password restructure, licensing, office moves agency computer upgrades and badge replacement system.



Commerce and tourism customers comprise 2 percent of 41,000 customer satisfaction surveys completed in FY 2018. Commerce and tourism customers were satisfied with their services 94 percent of the time and 2 percent were dissatisfied.



Customer Satisfaction Rating FY 2018

Education and Workforce Environment

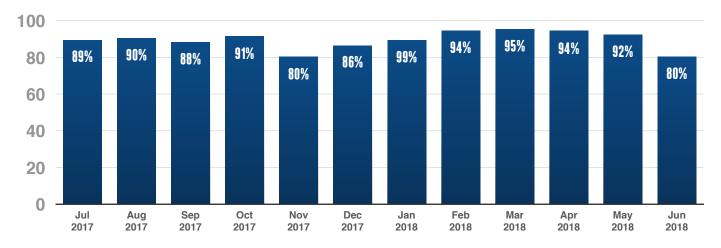
The education and workforce environment cabinet includes 11 different organizations with 693 employees, containing 2 percent of our 34,000 state employee customer base. Our education and workforce environment customers are committed to provide service to Oklahoma schools, parents and students and offer leadership for education state and federal laws.

| Agency Name and Number | | Unification Status | Number of Employees | Number of IT Applications |
|------------------------|---|---------------------|------------------------|------------------------------|
| 44 | Anatomical Board of the State of Oklahoma | Yes | 0 | 0 |
| 800 | Career and Technology Education, Oklahoma Department of | Yes | 226 | 21 |
| 275 | Education Quality and Accountability, Office of | Yes | 11 | 2 |
| 265 | Education, State Department of | Yes | 273 | 33 |
| 266 | Educational Television Authority, Oklahoma | Deferred | 45 | 0 |
| 619 | Physician Manpower Training Commission | Yes | 6 | 0 |
| 563 | Private Vocational Schools, Oklahoma Board of | Yes | 3 | 0 |
| 629 | School of Science and Mathematics, Oklahoma | Yes | 53 | 0 |
| 613 | State Accrediting Agency, Oklahoma | Not Yet Volunteered | 0 | 0 |
| 618 | Student Loan Authority, Oklahoma | Not Yet Volunteered | 73 | 0 |
| 803 | Virtual Charter School Board | Yes | 3 | 0 |

Technology Disruptions and Service Requests

Education and workforce environment technology disruptions and service requests were resolved on time and

with a successful resolution at an average rate of 89 percent during FY 2018. Only 11 percent of cases did not meet SLA time and resolution. With a total of 15,486 cases created, our education and workforce environment customers comprise 5 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



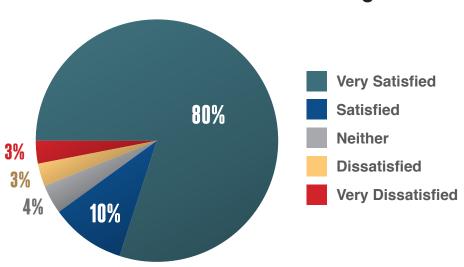
SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, 149 education and workforce environment technology projects were finalized. Comprising 10 percent of the total 1,466 completed, our education and workforce environment customer projects included fiber and network installation for rural area school districts, desktop and laptop replacement, phone system migration and update, conference registration software update, technology unification by agency, special education training platform, migrant student information exchange application, website redesigns, technology and application enhancements and WAVE update.



Education and workforce environment customers comprise four percent of 41,000 customer satisfaction surveys completed in FY 2018. Education and workforce environment customers were satisfied with their services 90 percent of the time and six percent were dissatisfied.



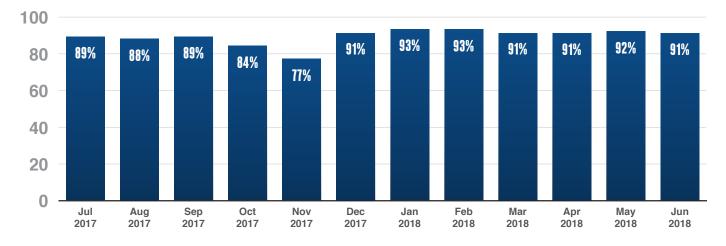
Customer Satisfaction Rating FY 2018

Energy and Environment

The energy and environment cabinet includes 10 different organizations with 2,149 employees, containing 6 percent of our 34,000 state employee customer base. Our energy and environment customers are committed to controlling, regulating and supervising activities related to services that are essential for public welfare such as electricity, water regulation, environmental quality, wildlife, petroleum gases and more.

| Agen | cy Name and Number | Unification Status | Number of Employees | Number of IT Applications |
|------|---|---------------------|------------------------|------------------------------|
| 185 | Corporation Commission, Oklahoma | Yes | 483 | 42 |
| 359 | Energy Resources Board, Oklahoma | Not Yet Volunteered | 0 | 0 |
| 292 | Environmental Quality, Department of | Yes | 529 | 63 |
| 980 | Grand River Dam Authority | Not Yet Volunteered | 573 | 0 |
| 445 | Liquefied Petroleum Gas Board, Oklahoma | Yes | 7 | 0 |
| 125 | Mines, Department of | Yes | 32 | 2 |
| 981 | Municipal Power Authority, Oklahoma | Not Yet Volunteered | 68 | 0 |
| 307 | Oil Compact Commission, Interstate | Yes | 5 | 0 |
| 835 | Water Resources Board, Oklahoma | Yes | 98 | 61 |
| 320 | Wildlife Conservation, Department of | Not Yet Volunteered | 354 | 2 |

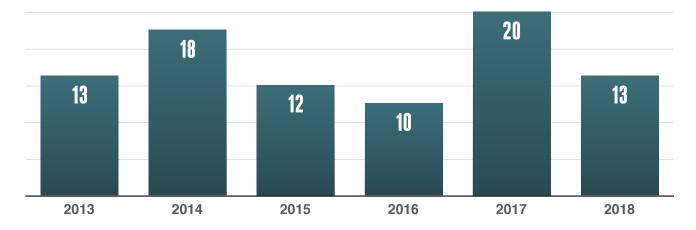
Energy and environment technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 89 percent during FY 2018. Only 11 percent of cases did not meet SLA time and resolution. With a total of 16,155 cases created, our energy and environment customers comprise 5 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



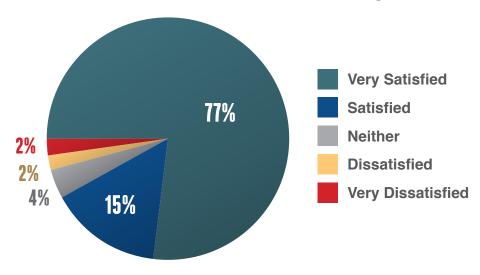
SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, 86 energy and environment technology projects were finalized. Comprising 6 percent of the total 1,466 completed, our energy and environment customer projects included fiber and network installation for agencies and field offices, website redesign, technology unification by agency, cluster server upgrade, ePermitting, desktop and laptop replacement, interactive bill pay setup, manager self-service setup, groundwater monitoring system and water quality database redesign, and dam watch application services.



Energy and environment customers comprise 5 percent of 41,000 customer satisfaction surveys completed in FY 2018. Energy and environment customers were satisfied with their services 92 percent of the time and 4 percent were dissatisfied.



Customer Satisfaction Rating FY 2018

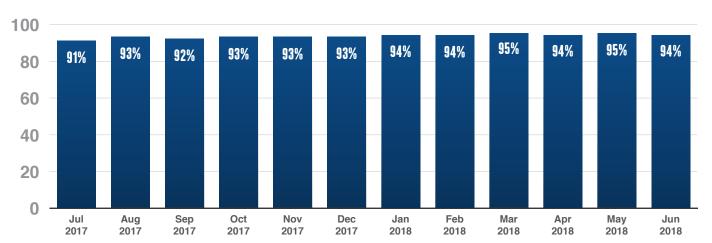
Finance, Administration and Information Technology

The finance, administration and IT cabinet includes 29 different organizations with 2,617 employees, containing 8 percent of our 34,000 state employee customer base. Our finance, administration and IT customers are committed to controlling, regulating and supervising activities related to tax compliance, fraud prevention, licensing and inspection services, information technology services and retirement services that are essential for Oklahoma businesses, its citizens and state government employees.

| Agen | cy Name and Number | Unification Status | Number of Employees | Number of IT Applications |
|------|--|---------------------|------------------------|------------------------------|
| 22 | Abstractors Board, Oklahoma | Yes | 2 | 2 |
| 20 | Accountancy Board, Oklahoma | Yes | 11 | 2 |
| 65 | Banking Department, Oklahoma State | Yes | 43 | 2 |
| 582 | Bond Advisor, Oklahoma State | Yes | 3 | 2 |
| 91 | Building Bonds Commission, Oklahoma | Yes | 0 | 0 |
| 915 | Capital Investment Board, Oklahoma | Yes | 0 | 0 |
| 105 | Capitol Improvement Authority, Oklahoma | Yes | 0 | 0 |
| 170 | Construction Industries Board | Yes | 33 | 2 |
| 635 | Consumer Credit, Commission on | Yes | 36 | 2 |
| 900 | Finance Authority, Oklahoma Development (ODFA) | Yes | 0 | 0 |
| 315 | Firefighters Pension and Retirement System, Oklahoma | Not Yet Volunteered | 11 | 3 |
| 385 | Insurance Department | Not Yet Volunteered | 118 | 7 |
| 410 | Land Office, Commissioners of the | Deferred | 64 | 2 |
| 416 | Law Enforcement Retirement System, Oklahoma | Not Yet Volunteered | 5 | 0 |
| 435 | Lottery Commission | Not Yet Volunteered | 28 | 0 |

| Agen | cy Name and Number | Unification Status | Number of Employees | Number of IT Applications |
|------|---|---------------------|------------------------|------------------------------|
| 90 | Management and Enterprise Services, Office of | Yes | 1245 | 87 |
| 298 | Merit Protection Commission | Yes | 3 | 3 |
| 475 | Motor Vehicle Commission, Oklahoma | Yes | 4 | 3 |
| 391 | Multiple Injury Trust Fund | Yes | 10 | 0 |
| 557 | Police Pension and Retirement System, Oklahoma | Not Yet Volunteered | 12 | 3 |
| 515 | Public Employees Retirement System, Oklahoma | Not Yet Volunteered | 55 | 0 |
| 630 | Securities Commission, Oklahoma | Not Yet Volunteered | 27 | 0 |
| 675 | Self-Insurance Guaranty Board | Yes | 0 | 0 |
| 300 | State Auditor and Inspector | Deferred | 116 | 2 |
| 695 | Tax Commission, Oklahoma | Yes | 705 | 23 |
| 715 | Teachers' Retirement System of Oklahoma | Yes | 35 | 4 |
| 740 | Treasurer, Office of the State | Yes | 42 | 20 |
| 753 | Uniform Building Code Commission, Oklahoma | Yes | 3 | 3 |
| 755 | Used Motor Vehicle and Parts Commission, Oklahoma | Yes | 9 | 2 |

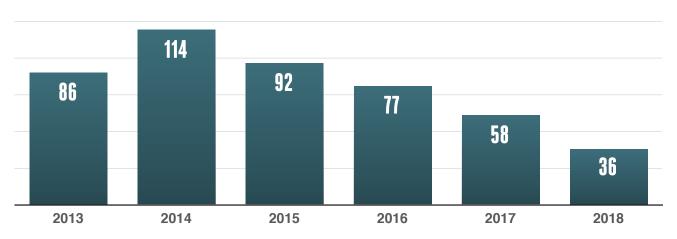
Finance, administration and information technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 93 percent during FY 2018. Only 7 percent of cases did not meet SLA time and resolution. With a total of 96,007 cases created, our finance, administration and information technology customers comprise 29 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



SLA Success By Month

Projects completed FY 2013-2018

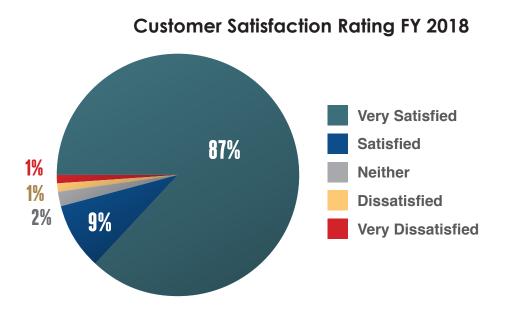
From FY 2013-2018, 463 finance, administrative and IT projects were finalized. Comprising 32 percent of the total 1,466 completed, our finance, administrative and IT customer projects included website redesign, technology unification by agency, server upgrade, live scan fingerprinting system, energy saving software, state election board voting software, fiber optic asset tracking system, medical claims clearinghouse, unclaimed property servicing, office moves, phone system updates and server upgrades.



Completed IT Projects FY 2013-18

Customer Satisfaction FY 2018

Finance, administration and IT customers comprise 19 percent of 41,000 customer satisfaction surveys completed in FY 2018. Finance, administration and IT customers were satisfied with their services 96 percent of the time and 2 percent were dissatisfied.

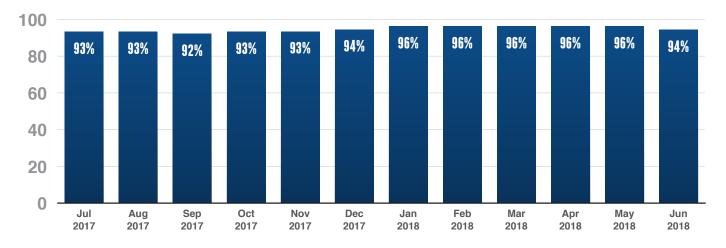


Health and Human Services

The health and human services cabinet includes 30 different organizations with 12,693 employees, containing 36 percent of our 34,000 state employee customer base. Our health and human services customers are committed to protecting, regulating and conducting activities related to services that are essential for Oklahoman's health and wellness.

| Agen | cy Name and Number | Unification Status | Number of Employees | Number of IT Applications |
|------|---|---------------------|------------------------|------------------------------|
| 1337 | Able Tech, Oklahoma | Yes | 0 | 4 |
| 448 | Alcohol and Drug Counselors, Oklahoma Board of Licensed | Yes | 2 | 2 |
| 340 | Athletic Commission, Oklahoma State | Yes | 0 | 0 |
| 148 | Behavioral Health Licensure, State Board of | Yes | 3 | 2 |
| 127 | Children and Youth, Commission on | Yes | 22 | 3 |
| 145 | Chiropractic Examiners, Board of | Yes | 3 | 3 |
| 190 | Cosmetology and Barbering, State Board of | Not Yet Volunteered | 11 | 3 |
| 215 | Dentistry, Oklahoma Board of | Yes | 5 | 3 |
| 326 | Disability Concerns, Office of | Yes | 4 | 0 |
| 285 | Funeral Board, Oklahoma | Yes | 3 | 1 |
| 807 | Health Care Authority, Oklahoma | Yes | 565 | 66 |
| 340 | Health, State Department of | Yes | 2074 | 120 |
| 830 | Human Services, Department of (OKDHS) | Yes | 6319 | 206 |
| 670 | J.D. McCarty Center for Children with Developmental Disabilities | Yes | 224 | 8 |
| 400 | Juvenile Affairs, Office of | Yes | 751 | 16 |
| 509 | Long-Term Care Administrators, Oklahoma State Board of Examiners for | Yes | 3 | 2 |
| 450 | Medical Licensure and Supervision, State Board of | Not Yet Volunteered | 23 | 7 |
| 452 | Mental Health and Substance Abuse Services, Department of | No | 1646 | 45 |
| 510 | Nursing, Oklahoma Board of | Yes | 29 | 6 |
| 520 | Optometry, Board of Examiners in | Yes | 2 | 2 |
| 525 | Osteopathic Examiners, State Board of | Not Yet Volunteered | 7 | 3 |
| 343 | Perfusionists, State Board of Examiners of | Not Yet Volunteered | 0 | 0 |
| 560 | Pharmacy, Board of | Yes | 10 | 4 |
| 140 | Podiatric Medical Examiners, Oklahoma State Board of | Not Yet Volunteered | 0 | 0 |
| 575 | Psychologists, State Board of Examiners of | Yes | 1 | 3 |
| 805 | Rehabilitation Services, Oklahoma Department of | Yes | 938 | 11 |
| 622 | Social Workers, Oklahoma State Board of Licensed | Yes | 2 | 5 |
| 632 | Speech-Language Pathology and Audiology, Board of Examiners for | Yes | 2 | 3 |
| 92 | Tobacco Settlement Endowment Trust Fund, Board of Directors of the | Yes | 23 | 7 |
| 826 | University Hospitals Authority and Trust | | 20 | 2 |

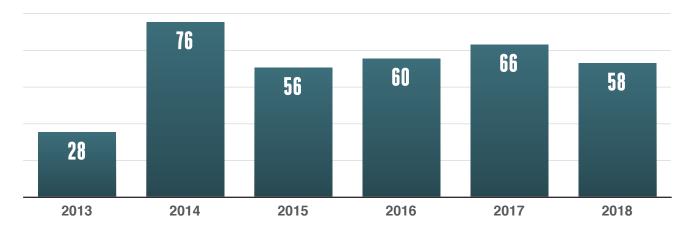
Health and human services technology disruptions and service requests were resolved on and with a successful resolution at an average rate of 94 percent during FY 2018. Only 6 percent of cases did not meet SLA time and resolution. With a total of 140,680 cases created, our health and human services customers comprise 43 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



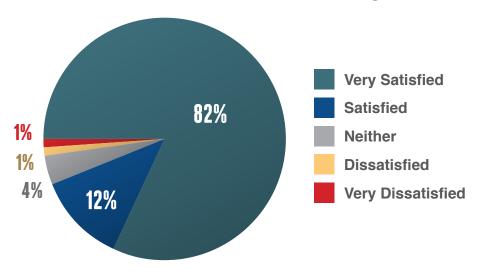
SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, 344 health and human services technology projects were finalized. Comprising 23 percent of the total 1,466 completed, our health and human services customer projects included website redesign, technology unification by agency, server upgrade, desktop and laptop replacement, office moves, phone system updates server upgrades, physical security system installation, mobile phone system update and video conferencing equipment updates.



Health and human services customers comprise 57 percent of 41,000 customer satisfaction surveys completed in FY 2018. Health and human services customers were satisfied with their services 94 percent of the time and 2 percent were dissatisfied.



Customer Satisfaction Rating FY 2018

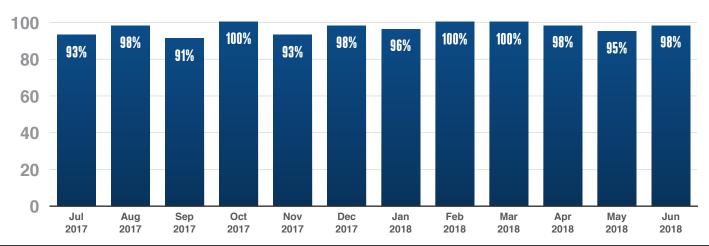
Military and Adjutant General

The military and adjutant general cabinet includes the Oklahoma Military Department with 328 employees, containing 1 percent of our 34,000 state employee customer base. Our military customers are committed to securing public welfare during a state of emergency.

| Agen | cy Name and Number | Unification Status | | Number of IT Applications |
|------|-------------------------------|--------------------|-----|------------------------------|
| 25 | Military Department, Oklahoma | Deferred | 328 | 2 |

Technology Disruptions and Service Requests

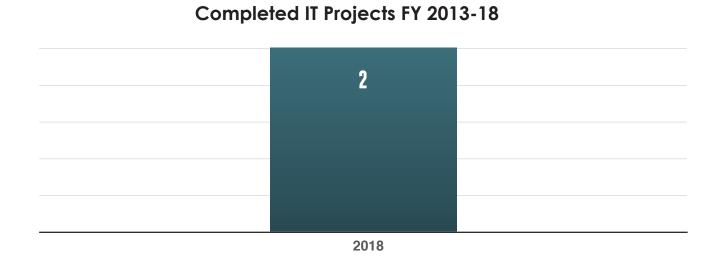
Military and adjutant general technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 97 percent during FY 2018. Only 3 percent of cases did not meet SLA time and resolution. With a total of 655 cases created, our military and adjutant general customers comprise less than 1 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



SLA Success By Month

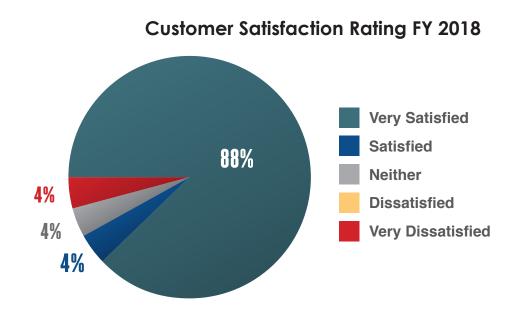
Projects completed FY 2013-2018

From FY 2013-2018, two military technology projects were finalized. Comprising less than 1 percent of the total 1,466 completed, our military customer projects included network connectivity updates and fiber installation.



Customer Satisfaction FY 2018

Military customers comprise less than 1 percent of 41,000 customer satisfaction surveys completed in FY 2018. Military customers were satisfied with their services 92 percent of the time and 8 percent were dissatisfied.

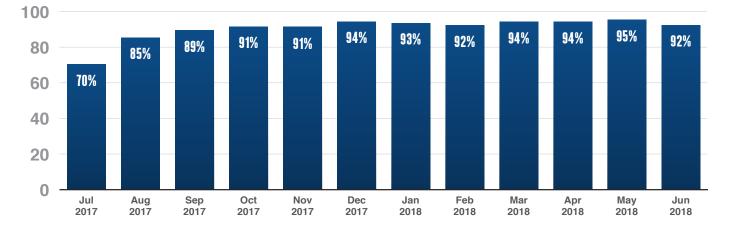


Safety and Security

The safety and security cabinet includes 15 different organizations with 7,989 employees, containing 23 percent of our 34,000 state employee customer base. Our safety and security customers are committed to protecting, enforcing and governing laws pertaining to the safety and security of Oklahoma citizens.

| Agen | icy Name and Number | Unification Status | Number of Employees | Number of IT Applications |
|------|---|-----------------------|------------------------|------------------------------|
| 772 | Alcohol and Drug Influence, Board of Tests for | In Process - CJIS CFE | 5 | 4 |
| 30 | Alcoholic Beverage Laws Enforcement (ABLE) Commission | Yes | 32 | 7 |
| 49 | Attorney General | Yes - CJIS CFE | 204 | 3 |
| 131 | Corrections, State Department of | Yes - CJIS CFE | 4506 | 29 |
| 220 | District Attorneys Council | Deferred | 1042 | 6 |
| 309 | Emergency Management, Oklahoma Department of | Yes - CJIS CFE | 30 | 8 |
| 310 | Fire Marshal Commission, State | Yes - CJIS CFE | 18 | 2 |
| | Homeland Security, Oklahoma Office of | Yes - CJIS CFE | 0 | |
| 47 | Indigent Defense System, Oklahoma | Yes - CJIS CFE | 106 | 4 |
| 308 | Investigation, Oklahoma State Bureau of (OSBI) | Yes - CJIS CFE | 296 | 46 |
| 415 | Law Enforcement Education and Training, Council on (CLEET) | Yes - CJIS CFE | 40 | 10 |
| 342 | Medicolegal Investigations, Board of | Yes - CJIS CFE | 90 | 3 |
| 477 | Narcotics and Dangerous Drugs Control, Oklahoma Bureau of | Yes - CJIS CFE | 138 | 22 |
| 306 | Pardon and Parole Board | Yes - CJIS CFE | 25 | 4 |
| 585 | Safety, Department of Public | Yes - CJIS CFE | 1456 | 55 |

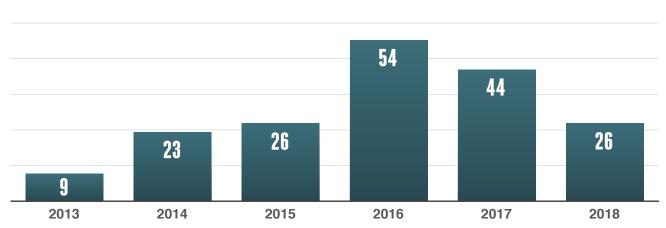
Safety and security technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 91 percent during FY 2018. Only 9 percent of cases did not meet SLA time and resolution. With a total of 18,143 cases created, our safety and security customers comprise 6 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, 182 safety and security technology projects were finalized. Comprising 12 percent of the total 1,466 completed, our safety and security customer projects included website redesign, technology unification by agency, server upgrade, desktop and laptop replacement, office moves, phone system updates, mobile device management, disaster-recovery implementation, fiber connectivity, sex offender registration update, security card system update and video conferencing equipment updates.



Completed IT Projects FY 2013-18

Customer Satisfaction FY 2018

Safety and security customers comprise 4 percent of 41,000 customer satisfaction surveys completed in FY 2018. Safety and security customers were satisfied with their services 92 percent of the time and 4 percent were dissatisfied.



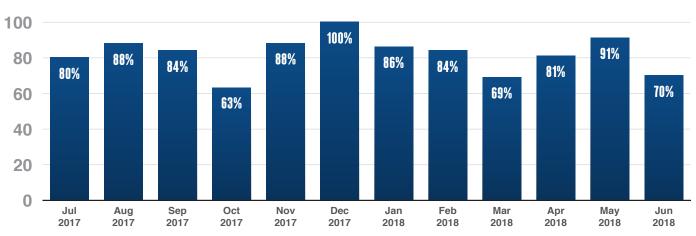
Science and Technology

The science and technology cabinet includes two different organizations with 22 employees, containing less than 1 percent of our 34,000 state employee customer base. Our science and technology customers are committed to increasing research, new business and job growth for the science and technology community in Oklahoma.

| Agen | cy Name and Number | Unification Status | | Number of IT Applications |
|------|--|-----------------------|----|------------------------------|
| 628 | Science and Technology, Oklahoma Center for the Advancement of (OCAST) | Yes | 16 | 5 |
| 346 | Space Industry Development Authority, Oklahoma | In Process | 7 | 0 |

Technology Disruptions and Service Requests

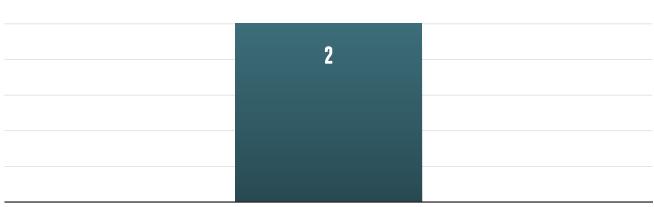
Science and technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 83 percent during FY 2018. Only 17 percent of cases did not meet SLA time and resolution. With a total of 338 cases created, our science and technology customers comprise less than 1 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



SLA Success By Month

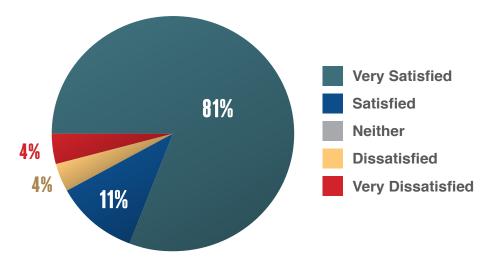
Projects completed FY 2013-2018

From FY 2013-2018, two science and technology projects were finalized. Comprising less than 1 percent of the total 1,466 completed, our science and technology customer projects included grants provisioning rollout and health research program.





Science and technology customers comprise less than 1 percent of 41,000 customer satisfaction surveys completed in FY 2018. Science and technology customers were satisfied with their services 92 percent of the time and 8 percent were dissatisfied.



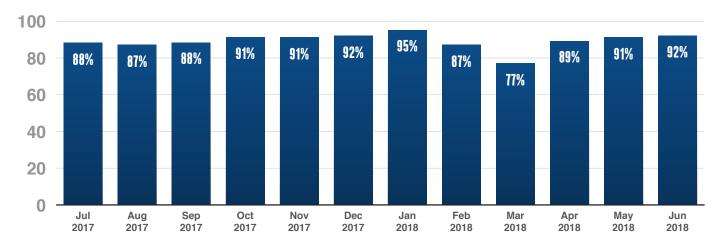
Customer Satisfaction Rating FY 2018

Transportation

The Transportation cabinet includes three different organizations with 2,893 employees, containing 8 percent of our 34,000 state employee customer base. Our transportation customers are committed to controlling, regulating and supervising activities related to construction and maintenance of the state's highways and air transportation system.

| Agen | cy Name and Number | Unification Status | | Number of IT Applications |
|------|----------------------------------|---------------------|------|------------------------------|
| 60 | Aeronautics Commission, Oklahoma | Yes | 9 | 2 |
| 345 | Transportation, Department of | Yes | 2338 | 20 |
| 978 | Turnpike Authority, Oklahoma | Not Yet Volunteered | 546 | 0 |

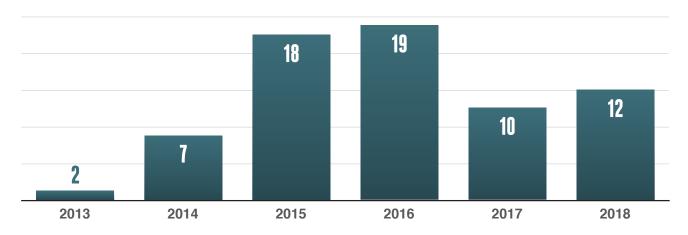
Transportation technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 89 percent during FY 2018. Only 11 percent of cases did not meet SLA time and resolution. With a total of 10,959 cases created, our transportation customers comprise 3 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



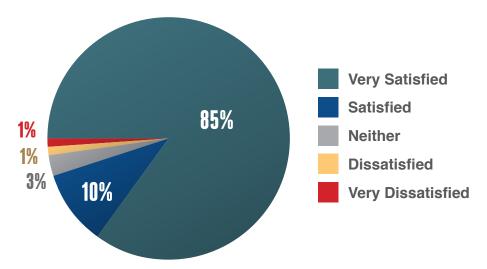
SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, 67 transportation technology projects were finalized. Comprising 5 percent of the total 1,466 completed, our transportation customer projects included fiber installation and network connectivity for rural locations, desktop and laptop replacement, office moves, job scheduler rollout, traffic safety system replacement, radio tower maintenance, rail certification automation, bridge and roadway software installation, roadway document scanning, licensing updates, phone system updates and website redesign.



Transportation customers comprise 4 percent of 41,000 customer satisfaction surveys completed in FY 2018. Transportation customers were satisfied with their services 95 percent of the time and two percent were dissatisfied.



Customer Satisfaction Rating FY 2018

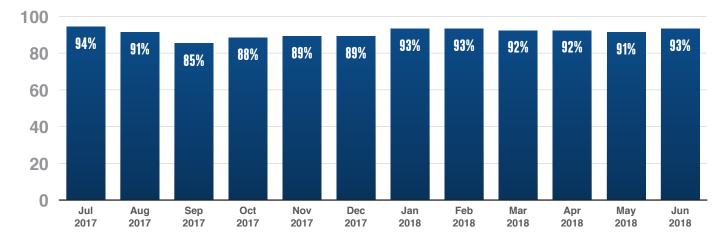
Veterans Affairs

The veterans affairs cabinet includes the Oklahoma Department of Veterans Affairs with 1,990 employees, containing 6 percent of our 34,000 state employee customer base. Our veterans affairs customers are dedicated to providing veterans residing in Oklahoma the highest quality support and care and provide tools to facilitate their needs and requirements to continue quality of life.

| | Agency Name and Number | Unification Status | | Number of IT Applications |
|-----|--|--------------------|------|------------------------------|
| 650 | Veterans Affairs, Oklahoma Department of | Yes | 1990 | 26 |

Technology Disruptions and Service Requests

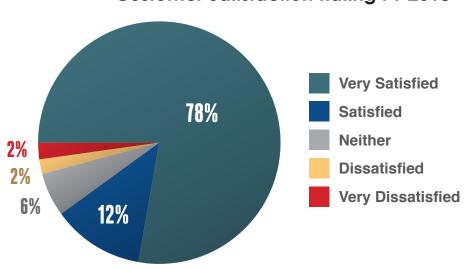
Veterans affairs technology disruptions and service requests were resolved on time and with a successful resolution at an average rate of 91 percent during FY 2018. Only 9 percent of cases did not meet SLA time and resolution. With a total of 10,783 cases created, our veterans affairs customers comprise 3 percent of approximately 330,000 cases processed by OMES IS in FY 2018.



SLA Success By Month

Projects completed FY 2013-2018

From FY 2013-2018, 37 veterans affairs technology projects were finalized. Comprising 3 percent of the total 1,466 completed, our veterans affairs customer projects included phone updates, telecom grant updates, security camera grant updates, internal rewiring of veterans hospitals, point of care migration project, office moves and technology unification.



Customer Satisfaction Rating FY 2018

Customer Satisfaction FY 2018

Veterans affairs customers comprise 2 percent of 41,000 customer satisfaction surveys completed in FY 2018. Veterans affairs customers were satisfied with their services 90 percent of the time and 4 percent were dissatisfied.

